

C/O CREATIVE MANAGEMENT CO.
8323 SOUTHWEST FRWY., STE. 330
HOUSTON TX 77074

		ENDING BALANCE	TOTAL
ASSETS			
CURRENT ASSETS			
1105	BANC OF CALIFORNIA OPERATING ACCOUNT	282,845.14	
1126	ALLIANCE ASSOCIATION BANK	25,276.51	
1152	CAPITAL ONE BANK	25,089.61	
	TOTAL CURRENT ASSETS		333,211.26
RESERVES			
1970	MORGAN STANLEY CERTIFICATE 07/03/25	100,000.00	
1970	MORGAN STANLEY CERTIFICATE 09/25/25	75,000.00	
1970	MORGAN STANLEY MONEY MARKET	193,502.53	
	TOTAL RESERVES		368,502.53
	TOTAL ASSETS		701,713.79
LIABILITIES AND CAPITAL			
CAPITAL			
3910	RETAINED EARNINGS	15,071.04	
3915	RESERVE- CONTINGENCY	605,404.32	
	CURRENT INCOME	81,238.43	
	TOTAL CAPITAL		701,713.79
	TOTAL LIABILITIES/CAPITAL		701,713.79

C/O CREATIVE MANAGEMENT CO.
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SOURCES & USES OF FUNDS

RETAINED EARNINGS 31.91

TOTALS 31.91

RECAP OF CASH FLOW

BEGINNING CASH 651,718.08

NET INCOME FROM OPERATIONS 49,963.80

NET SOURCE/USE FROM ABOVE 31.91

ENDING CASH 701,713.79

CASH ACCOUNT

BANC OF CALIFORNIA OPERATING A 282,845.14

ALLIANCE ASSOCIATION BANK 25,276.51

CAPITAL ONE BANK 25,089.61

MORGAN STANLEY WEALTH MGMT 368,502.53

701,713.79

THE BARCLAY OWNERS ASSOCIATION, INC.
STATEMENT OF OPERATIONS VARIANCE
02/28/2025

C/O CREATIVE MANAGEMENT CO.
8323 SOUTHWEST FRWY., STE. 330
HOUSTON TX 77074

ACCT	M-T-D ACTUAL	MTD BUDGET	VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	VARIANCE	ANNUAL BUDGET	BUDGET REMAINING
INCOME								
4100	ASSESSMENTS	246,005.06	242,928	3,077.06	492,158.81	485,856	6,302.81	2,915,136 (2,422,977.19)
4225	FEES/COLLECTIONS	0.00	0	0.00	120.00	0	120.00	0 120.00
4250	FINE/DAMAGE	0.00	200	(200.00)	0.00	400	(400.00)	2,400 (2,400.00)
4300	INTEREST	3,280.35	200	3,080.35	3,560.18	400	3,160.18	2,400 1,160.18
4350	KEYS/CARDS/REMOTES	(20.00)	130	(150.00)	209.00	260	(51.00)	1,560 (1,351.00)
4400	LATE CHARGE	1,000.00	600	400.00	1,400.00	1,200	200.00	7,200 (5,800.00)
4420	LAUNDRY INCOME	0.00	333	(333.00)	1,421.81	666	755.81	4,000 (2,578.19)
4440	LEASE INCOME CLEAR CHANNEL	0.00	292	(292.00)	0.00	584	(584.00)	3,504 (3,504.00)
4450	LEGAL	0.00	600	(600.00)	325.00	1,200	(875.00)	7,200 (6,875.00)
4455	MOVE IN/OUT FEE	0.00	50	(50.00)	175.00	100	75.00	600 (425.00)
4500	NSF CHARGE	25.00	0	25.00	25.00	0	25.00	0 25.00
4573	PAYMENT AGREEMENT	25.00	0	25.00	0.00	0	0.00	0 0.00
4610	SALE PACKET	0.00	675	(675.00)	1,200.00	1,350	(150.00)	8,100 (6,900.00)
	TOTAL INCOME	250,315.41	246,008	4,307.41	500,594.80	492,016	8,578.80	2,952,100 (2,451,505.20)
OPERATING EXPENSES								
MAINTENANCE & REPAIRS								
5005	A/C & HEATING	6,110.03	3,334	(2,776.03)	9,340.69	6,668	(2,672.69)	40,008 30,667.31
5010	ACCESS DOOR REPAIRS	0.00	167	167.00	0.00	334	334.00	2,004 2,004.00
5015	ACCESS GATE REPAIRS	0.00	209	209.00	80.00	418	338.00	2,508 2,428.00
5018	AWNINGS	0.00	167	167.00	0.00	334	334.00	2,004 2,004.00
5023	BRICK & MASONRY	0.00	250	250.00	0.00	500	500.00	3,000 3,000.00
5025	BUILDING	2,150.21	4,167	2,016.79	8,985.96	8,334	(651.96)	50,004 41,018.04
5033	CARPET CLEANING	0.00	1,250	1,250.00	657.99	2,500	1,842.01	15,000 14,342.01
5035	CARPET & FLOOR TILE	0.00	167	167.00	0.00	334	334.00	2,004 2,004.00
5045	ELECTRICAL	1,289.92	584	(705.92)	1,289.92	1,168	(121.92)	7,008 5,718.08
5050	ELEVATORS	0.00	1,000	1,000.00	468.87	2,000	1,531.13	12,000 11,531.13
5075	FENCES	0.00	84	84.00	0.00	168	168.00	1,008 1,008.00
5080	FIRE ALARMS & PREVENTION	0.00	834	834.00	0.00	1,668	1,668.00	10,008 10,008.00
5081	FLAG REPLACEMENT	0.00	44	44.00	0.00	88	88.00	528 528.00
5100	GUTTERS	0.00	834	834.00	0.00	1,668	1,668.00	10,008 10,008.00
5108	IRRIGATION	0.00	125	125.00	0.00	250	250.00	1,500 1,500.00
5110	KEYS & LOCKS	0.00	250	250.00	140.58	500	359.42	3,000 2,859.42
5115	LANDSCAPING	0.00	834	834.00	0.00	1,668	1,668.00	10,008 10,008.00
5117	LANDSCAPE COMMITTEE	0.00	417	417.00	0.00	834	834.00	5,004 5,004.00
5120	LIGHTING	186.52	417	230.48	186.52	834	647.48	5,004 4,817.48
5125	MISCELLANEOUS	41.23	10	(31.23)	41.23	20	(21.23)	120 78.77
5130	MULCHING	0.00	34	34.00	0.00	68	68.00	408 408.00
5135	PAINTING & S/R - INTERIOR	0.00	542	542.00	267.60	1,084	816.40	6,504 6,236.40
5140	PLUMBING	3,971.70	6,667	2,695.30	21,559.33	13,334	(8,225.33)	80,004 58,444.67
5145	POOL FURNITURE	0.00	42	42.00	0.00	84	84.00	504 504.00
5150	POOL REPAIR & SUPPLIES	0.00	417	417.00	0.00	834	834.00	5,004 5,004.00
5160	PROFESSIONAL SERVICE	0.00	334	334.00	0.00	668	668.00	4,008 4,008.00
5165	ROOF REPAIRS	0.00	1,667	1,667.00	0.00	3,334	3,334.00	20,004 20,004.00
5170	SALARIES	28,539.04	29,153	613.96	56,134.99	58,306	2,171.01	352,011 295,876.01
5171	SALARIES - OVERTIME	298.52	417	118.48	584.04	834	249.96	5,004 4,419.96
5175	SIGNS	0.00	42	42.00	0.00	84	84.00	504 504.00
5185	SUPPLIES	86.36	834	747.64	1,168.42	1,668	499.58	10,008 8,839.58
5197	TREES	0.00	1,667	1,667.00	3,200.00	3,334	134.00	20,004 16,804.00
5200	TOOLS & EQUIPMENT	149.35	334	184.65	297.63	668	370.37	4,008 3,710.37
	TOTAL MAINTENANCE & REPAIRS	42,822.88	57,294	14,471.12	104,403.77	114,588	10,184.23	689,703 585,299.23
CONTRACT SERVICES EXPENSES								
5310	CABLE CONTRACT	11,206.83	13,069	1,862.17	25,134.76	26,138	1,003.24	156,828 131,693.24
5315	ELEVATOR CONTRACT	0.00	1,303	1,303.00	16,632.00	2,606	(14,026.00)	15,636 (996.00)
5320	EXTERMINATING CONTRACT	11,229.86	11,821	591.14	11,229.86	11,821	591.14	11,821 591.14
5322	MOSQUITO CONTROL	0.00	0	0.00	0.00	0	0.00	1,560 1,560.00
5325	EXTERMINATING CONTRACT-TERMI	0.00	0	0.00	0.00	0	0.00	1,501 1,501.00
5327	FIRE ALARM MONITORING	0.00	0	0.00	0.00	0	0.00	3,897 3,897.00
5330	LANDSCAPE CONTRACT	3,109.20	3,050	(59.20)	6,218.40	6,100	(118.40)	36,600 30,381.60
5340	POOL CONTRACT	1,380.19	1,275	(105.19)	2,760.38	2,550	(210.38)	15,300 12,539.62
5355	TRASH CONTRACT	0.00	4,195	4,195.00	6,355.40	8,390	2,034.60	50,340 43,984.60
5360	WATER TREATMENT CONTRACT	1,095.00	2,353	1,258.00	5,504.94	4,706	(798.94)	28,236 22,731.06
	TOTAL CONTRACT SERVICES	28,021.08	37,066	9,044.92	73,835.74	62,311	(11,524.74)	321,719 247,883.26

THE BARCLAY OWNERS ASSOCIATION, INC.
STATEMENT OF OPERATIONS VARIANCE
02/28/2025

C/O CREATIVE MANAGEMENT CO.
8323 SOUTHWEST FRWY., STE. 330
HOUSTON TX 77074

ACCT	M-T-D ACTUAL	MTD BUDGET	VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	VARIANCE	ANNUAL BUDGET	BUDGET REMAINING
INSURANCE EXPENSES								
5401	0.00	0	0.00	0.00	0	0.00	300	300.00
5402	359.64	0	(359.64)	719.28	0	(719.28)	4,065	3,345.72
5405	478.88	0	(478.88)	957.76	0	(957.76)	5,412	4,454.24
5415	0.00	0	0.00	0.00	0	0.00	61,980	61,980.00
5417	974.29	0	(974.29)	1,948.58	0	(1,948.58)	11,010	9,061.42
5425	5,302.30	5,332	29.70	10,604.60	10,664	59.40	66,164	55,559.40
5427	53,391.34	0	(53,391.34)	106,782.68	0	(106,782.68)	574,640	467,857.32
5435	291.30	0	(291.30)	582.60	0	(582.60)	3,293	2,710.40
5440	299.00	459	160.00	299.00	918	619.00	5,508	5,209.00
	<u>61,096.75</u>	<u>5,791</u>	<u>(55,305.75)</u>	<u>121,894.50</u>	<u>11,582</u>	<u>(110,312.50)</u>	<u>732,372</u>	<u>610,477.50</u>
GENERAL & ADMINISTRATIVE								
5505	79.08	150	70.92	280.75	300	19.25	6,300	6,019.25
5510	517.44	667	149.56	776.16	1,334	557.84	8,004	7,227.84
5515	70.47	75	4.53	131.04	150	18.96	900	768.96
5530	0.00	700	700.00	385.00	1,400	1,015.00	8,400	8,015.00
5535	0.00	600	600.00	1,045.00	1,200	155.00	7,200	6,155.00
5540	3,945.00	3,945	0.00	7,890.00	7,890	0.00	47,340	39,450.00
5545	622.36	250	(372.36)	677.35	500	(177.35)	3,000	2,322.65
5550	0.00	84	84.00	0.00	168	168.00	1,008	1,008.00
5551	0.00	75	75.00	110.70	150	39.30	900	789.30
5554	190.81	667	476.19	1,874.56	1,334	(540.56)	8,004	6,129.44
5555	49.19	292	242.81	434.72	584	149.28	3,504	3,069.28
5562	178.88	292	113.12	622.03	584	(38.03)	3,504	2,881.97
5565	62.00	783	721.00	701.15	1,369	667.78	10,535	9,833.78
5570	8,833.44	9,064	230.56	17,666.88	18,128	461.12	109,618	91,951.12
5580	0.00	125	125.00	0.00	250	250.00	1,500	1,500.00
5586	0.00	84	84.00	0.00	168	168.00	1,008	1,008.00
	<u>14,548.67</u>	<u>17,853</u>	<u>3,304.33</u>	<u>32,595.34</u>	<u>35,509</u>	<u>2,913.59</u>	<u>220,725</u>	<u>188,129.59</u>
ELECTRICITY								
5605	19,665.02	18,496	(1,169.02)	19,665.02	36,741	17,075.98	274,726	255,060.98
5610	0.00	5,040	5,040.00	3,705.20	8,265	4,559.80	36,542	32,836.80
5615	18,375.45	17,801	(574.45)	39,464.83	36,691	(2,773.83)	276,564	237,099.17
5620	2,123.42	2,500	376.58	6,455.88	5,000	(1,455.88)	30,000	23,544.12
5625	669.09	1,040	370.91	1,438.97	2,080	641.03	12,480	11,041.03
	<u>40,832.98</u>	<u>44,877</u>	<u>4,044.02</u>	<u>70,729.90</u>	<u>88,777</u>	<u>18,047.10</u>	<u>630,312</u>	<u>559,582.10</u>
TAX EXPENSES								
5710	2,881.80	2,924	42.20	5,440.49	5,848	407.51	35,319	29,878.51
5730	223.00	88	(135.00)	532.18	176	(356.18)	1,056	523.82
	<u>3,104.80</u>	<u>3,012</u>	<u>(92.80)</u>	<u>5,972.67</u>	<u>6,024</u>	<u>51.33</u>	<u>36,375</u>	<u>30,402.33</u>
	<u>190,427.16</u>	<u>165,893</u>	<u>(24,534.16)</u>	<u>409,431.92</u>	<u>318,791</u>	<u>(90,640.99)</u>	<u>2,631,206</u>	<u>2,221,774.01</u>
CAPITAL IMPROVEMENTS								
6010	0.00	25,907	25,907.00	0.00	51,814	51,814.00	310,886	310,886.00
6032	0.00	834	834.00	0.00	1,668	1,668.00	10,008	10,008.00
6040	2,336.00	0	(2,336.00)	2,336.00	0	(2,336.00)	0	(2,336.00)
6070	7,588.45	0	(7,588.45)	7,588.45	0	(7,588.45)	0	(7,588.45)
	<u>9,924.45</u>	<u>26,741</u>	<u>16,816.55</u>	<u>9,924.45</u>	<u>53,482</u>	<u>43,557.55</u>	<u>320,894</u>	<u>310,969.55</u>
	<u>200,351.61</u>	<u>192,634</u>	<u>(7,717.61)</u>	<u>419,356.37</u>	<u>372,273</u>	<u>(47,083.44)</u>	<u>2,952,100</u>	<u>2,532,743.56</u>
	<u>200,351.61</u>	<u>192,634</u>	<u>(7,717.61)</u>	<u>419,356.37</u>	<u>372,273</u>	<u>(47,083.44)</u>	<u>2,952,100</u>	<u>2,532,743.56</u>
	<u>49,963.80</u>	<u>53,374</u>	<u>(3,410.20)</u>	<u>81,238.43</u>	<u>119,743</u>	<u>(38,504.64)</u>	<u>0</u>	<u>81,238.36</u>

C/O CREATIVE MANAGEMENT CO.
8323 SOUTHWEST FRWY., STE. 330
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	LAST	Feb	Jan	Dec	Nov	Oct	Sep	Aug	Jul	Jun	May	Apr	Mar
INCOME													
ASSESSMENTS	209,401	246,005	246,154	229,730	231,494	228,428	223,075	230,485	239,540	207,066	239,990	279,843	231,951
ELECTRIC REPAIR	0	0	0	0	340	0	0	0	0	0	0	0	0
FEE/COLLECTIONS	45	0	120	(75)	90	(45)	(75)	120	(90)	120	(105)	75	(45)
FINE/DAMAGE	8,166	0	0	3,699	600	0	200	200	0	0	0	1,453	900
INTEREST	60	3,280	280	344	369	619	801	797	859	907	924	5,409	53
KEYS/CARDS/REMOTES	40	(20)	229	0	214	241	0	80	62	100	137	65	175
LATE CHARGE	550	1,000	400	700	850	500	950	1,350	300	1,024	500	1,876	800
LAUNDRY INCOME	0	0	1,422	0	1,285	0	0	2,295	0	0	0	990	1,212
LEASE INCOME CLEAR CHANNE	100	0	0	0	0	500	0	425	300	300	900	100	0
LEGAL	2,312	0	325	500	740	345	675	425	0	675	0	1,355	875
MOVE IN/OUT FEE	75	0	175	0	25	125	0	300	75	50	300	75	25
NSF CHARGE	0	25	0	0	0	0	25	0	0	0	0	0	25
OTHER	0	0	0	50	0	0	0	(100)	0	0	0	0	0
PLUMBING REPAIR INCOME	0	0	0	0	0	0	0	0	0	0	(260)	260	0
PARKING INCOME	0	0	0	0	0	0	0	375	0	0	0	0	0
PAYMENT AGREEMENT	101	25	(25)	50	25	0	(150)	150	0	(25)	0	25	(76)
SALE PACKET	0	0	1,200	0	300	1,500	0	900	900	600	600	600	600
TRANSFER FEE	(50)	0	0	0	0	0	(350)	100	250	0	(175)	(425)	0
TOTAL INCOME	220,800	250,315	250,279	234,998	236,332	232,212	225,150	237,902	242,195	210,817	242,811	291,701	236,495
OPERATING EXPENSES													
MAINTENANCE & REPAIRS													
A/C & HEATING	13,253	6,110	3,231	4,509	4,902	7,527	2,145	11,755	4,867	528	2,466	8,187	2,103
ACCESS DOOR REPAIRS	417	0	0	0	0	0	0	996	0	80	241	0	0
ACCESS GATE REPAIRS	0	0	80	80	80	0	1,743	0	0	0	0	0	0
AWNINGS	0	0	0	0	0	6,495	0	0	0	0	0	0	0
BUILDING	1,936	2,150	6,836	1,255	14,153	2,280	1,305	6,798	5,968	3,596	586	6,805	2,586
CARPET CLEANING	1,636	0	658	9,475	3,622	1,051	0	1,164	0	381	477	0	0
CARPET & FLOOR TILE	0	0	0	0	0	0	0	0	763	0	0	0	541
ELECTRICAL	0	1,290	0	0	653	340	843	0	0	297	406	390	2,307
ELEVATORS	0	0	469	1,466	0	3,349	78	0	1,832	2,686	868	0	0
FENCES	0	0	0	0	0	0	0	237	0	0	0	0	0
FIRE ALARMS & PREVENTION	0	0	0	0	411	0	411	1,624	0	3,897	0	1,061	0
GUTTERS	0	0	0	0	0	0	0	4,632	0	0	1,875	0	4,596
KEYS & LOCKS	168	0	141	0	272	0	53	661	140	1,316	0	0	183
LANDSCAPING	1,054	0	0	0	0	433	0	1,543	0	1,550	4,285	3,704	0
LANDSCAPE COMMITTEE	0	0	0	2,056	0	0	0	0	0	0	0	0	0
LIGHTING	486	187	0	0	0	0	0	665	0	262	0	108	1,023
MISCELLANEOUS	10	41	0	0	263	0	0	0	0	0	24	0	0
MULCHING	0	0	0	0	0	0	0	0	0	0	0	0	374
PAINTING & S/R - INTERIOR	373	0	268	0	944	113	382	599	798	887	574	547	131
PLUMBING	17,958	3,972	17,588	5,532	11,016	2,700	(1,208)	7,858	6,966	4,551	4,535	729	5,500
POOL FURNITURE	0	0	0	0	0	0	0	0	0	206	0	0	0
POOL REPAIR & SUPPLIES	0	0	0	0	157	517	29	368	0	0	115	0	0
PROFESSIONAL SERVICE	0	0	0	0	550	0	0	0	0	0	0	0	0
ROOF REPAIRS	0	0	0	0	0	6,071	9,898	0	2,547	2,824	0	0	4,480
SALARIES	24,003	28,539	27,596	27,604	24,540	24,966	26,209	23,861	24,875	25,195	23,381	23,831	21,550
SALARIES - OVERTIME	60	299	286	1,163	565	651	999	1,016	1,364	957	917	0	56
SIGNS	290	0	0	0	0	110	0	0	0	0	0	0	263
SUPPLIES	798	86	1,082	1,002	1,142	759	1,675	2,396	188	480	273	1,016	1,273
TREES	0	0	3,200	0	0	3,950	0	4,200	0	0	650	13,220	0
TOOLS & EQUIPMENT	0	149	148	241	167	0	940	922	0	0	0	0	0
TOTAL MAINTENANCE & REPAI	62,441	42,823	61,581	54,382	63,438	61,203	45,613	69,753	51,851	48,143	38,939	60,178	50,670
CONTRACT SERVICES EXPENSES													
CABLE CONTRACT	13,097	11,207	13,928	26,332	97	13,263	13,263	13,069	13,097	13,097	13,097	13,097	13,194
ELEVATOR CONTRACT	0	0	16,632	0	0	0	0	0	0	0	0	0	0
EXTERMINATING CONTRACT	11,230	11,230	0	0	0	710	0	785	0	0	1,501	0	0
MOSQUITO CONTROL	0	0	0	95	0	175	215	175	(40)	175	175	135	0
EXTERMINATING CONTRACT-TE	0	0	0	0	215	0	0	0	0	0	0	0	0
LANDSCAPE CONTRACT	2,982	3,109	3,109	2,982	2,982	2,982	2,982	2,982	2,982	2,982	2,982	2,982	2,982
PATROL CONTRACT	7,198	0	0	0	0	2,719	8,534	2,908	2,908	11,602	5,815	7,269	0
POOL CONTRACT	1,380	1,380	1,380	1,380	1,380	1,380	1,380	1,687	1,380	1,380	1,380	1,380	1,380
TRASH CONTRACT	4,333	0	6,355	5,751	4,938	4,333	4,938	4,821	4,821	4,821	4,821	5,796	5,308
WATER TREATMENT CONTRACT	2,319	1,095	4,410	1,080	2,319	2,319	1,870	3,557	1,080	2,319	2,319	2,319	2,319
TOTAL CONTRACT SERVICES	42,538	28,021	45,815	37,620	11,931	25,162	27,367	35,610	26,227	27,681	37,876	31,524	32,452
INSURANCE EXPENSES													
ACCIDENT VOLUNTEERS	0	0	0	0	0	0	0	0	300	0	0	0	0
BOILER & MACHINERY	321	360	360	360	360	360	360	360	747	0	0	321	321
DIRECTORS & OFFICERS	928	479	479	479	479	479	479	479	994	0	0	928	928
FLOOD	0	0	0	0	0	0	0	43,777	18,203	0	0	0	0
GENERAL LIABILITY	922	974	974	974	974	974	974	974	2,023	0	0	922	922
OTHER INSURANCE	5,116	5,302	5,302	5,302	5,332	5,332	5,332	5,332	5,332	5,332	5,332	5,332	5,332
PROPERTY CASUALTY	47,874	53,391	53,391	53,391	53,391	53,391	53,391	53,391	110,855	0	0	47,874	47,874
UMBRELLA	259	291	291	291	291	291	291	291	605	0	0	259	259
WORKER'S COMPENSATION	0	299	0	0	0	0	0	0	6,452	(2,224)	0	0	0