

C/O CREATIVE MANAGEMENT CO.
8323 SOUTHWEST FRWY., STE. 330
HOUSTON TX 77074

		ENDING BALANCE	TOTAL
ASSETS			
CURRENT ASSETS			
1105	BANC OF CALIFORNIA OPERATING ACCOUNT	166,851.82	
1126	ALLIANCE ASSOCIATION BANK	25,257.44	
1152	CAPITAL ONE BANK	25,069.34	
	TOTAL CURRENT ASSETS		217,178.60
RESERVES			
1970	MORGAN STANLEY CERTIFICATE 01/02/25	100,000.00	
1970	MORGAN STANLEY CERTIFICATE 07/03/25	100,000.00	
1970	MORGAN STANLEY CERTIFICATE 09/25/25	75,000.00	
1970	MORGAN STANLEY MONEY MARKET	99,330.79	
	TOTAL RESERVES		374,330.79
	TOTAL ASSETS		591,509.39
LIABILITIES AND CAPITAL			
CAPITAL			
3910	RETAINED EARNINGS	(54,345.51)	
3915	RESERVE- CONTINGENCY	605,404.32	
	CURRENT INCOME	40,450.58	
	TOTAL CAPITAL		591,509.39
	TOTAL LIABILITIES/CAPITAL		591,509.39

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RECAP OF CASH FLOW

BEGINNING CASH	620,973.52
NET INCOME FROM OPERATIONS	(29,464.13)
ENDING CASH	591,509.39
CASH ACCOUNT	
BANC OF CALIFORNIA OPERATING A	166,851.82
ALLIANCE ASSOCIATION BANK	25,257.44
CAPITAL ONE BANK	25,069.34
MORGAN STANLEY WEALTH MGMT	374,330.79
	591,509.39

THE BARCLAY OWNERS ASSOCIATION, INC.
STATEMENT OF OPERATIONS VARIANCE
09/30/2024

C/O CREATIVE MANAGEMENT CO.
8323 SOUTHWEST FRWY., STE. 330
HOUSTON TX 77074

ACCT	M-T-D ACTUAL	MTD BUDGET	VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	VARIANCE	ANNUAL BUDGET	BUDGET REMAINING
INCOME								
4100 ASSESSMENTS	223,074.57	231,361	(8,286.43)	2,082,722.82	2,082,249	473.82	2,776,328	(693,605.18)
4225 FEES/COLLECTIONS	(75.00)	0	(75.00)	75.00	0	75.00	0	75.00
4250 FINE/DAMAGE	200.00	200	0.00	12,618.57	1,800	10,818.57	2,400	10,218.57
4300 INTEREST	800.90	200	600.90	9,896.47	1,800	8,096.47	2,400	7,496.47
4350 KEYS/CARDS/REMOTES	0.00	130	(130.00)	739.00	1,170	(431.00)	1,560	(821.00)
4400 LATE CHARGE	950.00	600	350.00	7,700.00	5,400	2,300.00	7,200	500.00
4420 LAUNDRY INCOME	0.00	334	(334.00)	4,497.55	3,006	1,491.55	4,008	489.55
4440 LEASE INCOME CLEAR CHANNEL	0.00	292	(292.00)	2,125.00	2,628	(503.00)	3,504	(1,379.00)
4450 LEGAL	675.00	500	175.00	6,317.00	4,500	1,817.00	6,000	317.00
4455 MOVE IN/OUT FEE	0.00	50	(50.00)	900.00	450	450.00	600	300.00
4500 NSF CHARGE	25.00	0	25.00	50.00	0	50.00	0	50.00
4550 OTHER	0.00	0	0.00	(100.00)	0	(100.00)	0	(100.00)
4570 PARKING INCOME	0.00	0	0.00	375.00	0	375.00	0	375.00
4573 PAYMENT AGREEMENT	(150.00)	0	(150.00)	50.00	0	50.00	0	50.00
4610 SALE PACKET	0.00	675	(675.00)	4,500.00	6,075	(1,575.00)	8,100	(3,600.00)
4755 TRANSFER FEE	(350.00)	0	(350.00)	(650.00)	0	(650.00)	0	(650.00)
TOTAL INCOME	225,150.47	234,342	(9,191.53)	2,131,816.41	2,109,078	22,738.41	2,812,100	(680,283.59)
OPERATING EXPENSES								
MAINTENANCE & REPAIRS								
5005 A/C & HEATING	2,145.19	3,000	854.81	47,665.00	27,000	(20,665.00)	36,000	(11,665.00)
5010 ACCESS DOOR REPAIRS	0.00	250	250.00	2,066.00	2,250	184.00	3,000	934.00
5015 ACCESS GATE REPAIRS	1,743.26	209	(1,534.26)	1,743.26	1,881	137.74	2,508	764.74
5018 AWNINGS	0.00	167	167.00	0.00	1,503	1,503.00	2,004	2,004.00
5023 BRICK & MASONRY	0.00	250	250.00	0.00	2,250	2,250.00	3,000	3,000.00
5025 BUILDING	1,304.60	4,167	2,862.40	31,715.17	37,503	5,787.83	50,004	18,288.83
5033 CARPET CLEANING	0.00	1,250	1,250.00	3,929.04	11,250	7,320.96	15,000	11,070.96
5035 CARPET & FLOOR TILE	0.00	167	167.00	1,304.42	1,503	198.58	2,004	699.58
5045 ELECTRICAL	842.53	834	(8.53)	4,382.04	7,506	3,123.96	10,008	5,625.96
5050 ELEVATORS	78.17	1,000	921.83	5,464.90	9,000	3,535.10	12,000	6,535.10
5075 FENCES	0.00	84	84.00	237.49	756	518.51	1,008	770.51
5080 FIRE ALARMS & PREVENTION	411.35	1,250	838.65	6,992.95	11,250	4,257.05	15,000	8,007.05
5081 FLAG REPLACEMENT	0.00	44	44.00	0.00	396	396.00	528	528.00
5100 GUTTERS	0.00	834	834.00	11,103.00	7,506	(3,597.00)	10,008	(1,095.00)
5108 IRRIGATION	0.00	125	125.00	0.00	1,125	1,125.00	1,500	1,500.00
5110 KEYS & LOCKS	53.04	250	196.96	2,520.43	2,250	(270.43)	3,000	479.57
5115 LANDSCAPING	0.00	834	834.00	12,135.53	7,506	(4,629.53)	10,008	(2,127.53)
5117 LANDSCAPE COMMITTEE	0.00	417	417.00	0.00	3,753	3,753.00	5,004	5,004.00
5120 LIGHTING	0.00	417	417.00	2,554.95	3,753	1,198.05	5,004	2,449.05
5125 MISCELLANEOUS	0.00	10	10.00	47.78	90	42.22	120	72.22
5130 MULCHING	0.00	0	0.00	373.82	0	(373.82)	0	(373.82)
5135 PAINTING & S/R - INTERIOR	382.26	542	159.74	4,608.44	4,878	269.56	6,504	1,895.56
5140 PLUMBING	(1,207.73)	6,667	7,874.73	53,214.47	60,003	6,788.53	80,004	26,789.53
5145 POOL FURNITURE	0.00	42	42.00	205.66	378	172.34	504	298.34
5150 POOL REPAIR & SUPPLIES	29.19	667	637.81	512.95	6,003	5,490.05	8,004	7,491.05
5160 PROFESSIONAL SERVICE	0.00	334	334.00	0.00	3,006	3,006.00	4,008	4,008.00
5165 ROOF REPAIRS	9,898.24	1,666	(8,232.24)	19,748.77	14,994	(4,754.77)	19,992	243.23
5170 SALARIES	26,209.36	30,949	4,739.64	221,215.07	278,541	57,325.93	373,563	152,347.93
5171 SALARIES - OVERTIME	999.06	417	(582.06)	6,153.15	3,753	(2,400.15)	5,004	(1,149.15)
5175 SIGNS	109.50	42	(67.50)	724.59	378	(346.59)	504	(220.59)
5185 SUPPLIES	1,675.29	1,250	(425.29)	9,470.73	11,250	1,779.27	15,000	5,529.27
5197 TREES	0.00	1,667	1,667.00	18,069.63	15,003	(3,066.63)	20,004	1,934.37
5200 TOOLS & EQUIPMENT	939.70	334	(605.70)	1,862.15	3,006	1,143.85	4,008	2,145.85
TOTAL MAINTENANCE & REPAIRS	45,613.01	60,136	14,522.99	470,021.39	541,224	71,202.61	723,807	253,785.61
CONTRACT SERVICES EXPENSES								
5310 CABLE CONTRACT	13,263.20	12,490	(773.20)	118,104.67	112,410	(5,694.67)	149,880	31,775.33
5315 ELEVATOR CONTRACT	0.00	0	0.00	15,631.56	15,632	0.44	15,632	0.44
5320 EXTERMINATING CONTRACT	0.00	0	0.00	13,515.67	13,921	405.33	13,921	405.33
5322 MOSQUITO CONTROL	215.00	175	(40.00)	835.00	700	(135.00)	1,050	215.00
5325 EXTERMINATING CONTRACT-TERMI	0.00	0	0.00	0.00	1,556	1,556.00	1,556	1,556.00
5327 FIRE ALARM MONITORING	0.00	0	0.00	0.00	3,897	3,897.00	3,897	3,897.00
5330 LANDSCAPE CONTRACT	2,981.95	2,923	(58.95)	26,814.96	26,307	(507.96)	35,076	8,261.04
5335 PATROL CONTRACT	2,719.24	6,256	3,536.76	63,211.56	56,304	(6,907.56)	75,072	11,860.44
5340 POOL CONTRACT	1,380.19	1,275	(105.19)	12,728.60	11,475	(1,253.60)	15,300	2,571.40
5355 TRASH CONTRACT	4,937.60	4,333	(604.60)	43,989.90	38,997	(4,992.90)	51,996	8,006.10

THE BARCLAY OWNERS ASSOCIATION, INC.
STATEMENT OF OPERATIONS VARIANCE
09/30/2024

C/O CREATIVE MANAGEMENT CO.
8323 SOUTHWEST FRWY., STE. 330
HOUSTON TX 77074

ACCT	M-T-D ACTUAL	MTD BUDGET	VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	VARIANCE	ANNUAL BUDGET	BUDGET REMAINING	
5360	WATER TREATMENT CONTRACT	1,869.95	2,240	370.05	20,678.43	20,160	(518.43)	26,880	6,201.57
	TOTAL CONTRACT SERVICES	27,367.13	29,692	2,324.87	315,510.35	301,359	(14,151.35)	390,260	74,749.65
	INSURANCE EXPENSES								
5401	ACCIDENT VOLUNTEERS	0.00	0	0.00	300.00	345	45.00	345	45.00
5402	BOILER & MACHINERY	359.64	0	(359.64)	2,750.69	3,971	1,220.31	3,971	1,220.31
5405	DIRECTORS & OFFICERS	478.88	0	(478.88)	5,663.48	11,471	5,807.52	11,471	5,807.52
5415	FLOOD	0.00	0	0.00	61,980.00	58,023	(3,957.00)	58,023	(3,957.00)
5417	GENERAL LIABILITY	974.29	0	(974.29)	7,659.07	11,398	3,738.93	11,398	3,738.93
5425	OTHER INSURANCE	5,331.75	6,632	1,300.25	47,553.33	59,688	12,134.67	79,584	32,030.67
5427	PROPERTY CASUALTY	53,391.34	0	(53,391.34)	409,134.53	592,874	183,739.47	592,874	183,739.47
5435	UMBRELLA	291.30	0	(291.30)	2,222.38	3,199	976.62	3,199	976.62
5440	WORKER'S COMPENSATION	0.00	459	459.00	4,228.01	4,131	(97.01)	5,508	1,279.99
	TOTAL INSURANCE EXPENSES	60,827.20	7,091	(53,736.20)	541,491.49	745,100	203,608.51	766,373	224,881.51
	GENERAL & ADMINISTRATIVE								
5505	ACCOUNTING/AUDITS	70.30	150	79.70	6,471.63	5,850	(621.63)	6,300	(171.63)
5510	ANSWERING SERVICE	258.72	334	75.28	6,202.75	3,006	(3,196.75)	4,008	(2,194.75)
5515	BANK CHARGES	92.39	75	(17.39)	678.23	675	(3.23)	900	221.77
5530	LEGAL-CORPORATE	165.00	1,250	1,085.00	6,448.00	11,250	4,802.00	15,000	8,552.00
5535	LEGAL-INDIVIDUAL	1,040.00	667	(373.00)	5,425.00	6,003	578.00	8,004	2,579.00
5540	MANAGEMENT FEE	3,795.00	3,795	0.00	34,189.98	34,155	(34.98)	45,540	11,350.02
5545	MISC ADMINISTRATIVE	54.99	250	195.01	2,261.68	2,250	(11.68)	3,000	738.32
5550	MEETING EXPENSE	175.00	84	(91.00)	700.00	756	56.00	1,008	308.00
5551	MILEAGE EXPENSE	0.00	75	75.00	798.10	675	(123.10)	900	101.90
5554	OFFICE EQUIPMENT	502.95	667	164.05	6,165.05	6,003	(162.05)	8,004	1,838.95
5555	OFFICE SUPPLIES&PRINTING	58.21	292	233.79	2,177.58	2,628	450.42	3,504	1,326.42
5562	POSTAGE	260.56	292	31.44	2,554.46	2,628	73.54	3,504	949.54
5565	PERMITS	0.00	803	803.00	8,931.40	7,227	(1,704.40)	9,636	704.60
5570	SALARIES	9,234.96	8,729	(505.96)	79,099.44	78,561	(538.44)	105,598	26,498.56
5580	UNIFORMS	0.00	125	125.00	0.00	1,125	1,125.00	1,500	1,500.00
5586	WEBSITE	0.00	84	84.00	1,416.30	756	(660.30)	1,008	(408.30)
	TOTAL GEN'L & ADMINISTRATIVE	15,708.08	17,672	1,963.92	163,519.60	163,548	28.40	217,414	53,894.40
5605	ELECTRICITY	27,028.81	26,080	(948.81)	204,807.80	214,566	9,758.20	276,962	72,154.20
5610	GAS	2,185.98	3,414	1,228.02	22,837.33	32,188	9,350.67	45,749	22,911.67
5615	WATER & SEWER	32,367.44	29,335	(3,032.44)	185,450.00	183,239	(2,211.00)	256,893	71,443.00
5620	TELEPHONE	1,941.77	3,333	1,391.23	23,933.15	29,997	6,063.85	39,996	16,062.85
5625	INTERNET	1,060.56	666	(394.56)	7,717.51	5,994	(1,723.51)	7,992	274.49
	TOTAL UTILITIES	64,584.56	62,828	(1,756.56)	444,745.79	465,984	21,238.21	627,592	182,846.21
	TAX EXPENSES								
5710	EMPLOYER FICA	2,787.89	3,035	247.11	23,455.56	27,315	3,859.44	36,652	13,196.44
5730	UNEMPLOYMENT TAX	0.00	88	88.00	565.75	792	226.25	1,056	490.25
	TOTAL TAXES	2,787.89	3,123	335.11	24,021.31	28,107	4,085.69	37,708	13,686.69
	TOTAL OPERATING EXPENSES	216,887.87	180,542	(36,345.87)	1,959,309.93	2,245,322	286,012.07	2,763,154	803,844.07
	CAPITAL IMPROVEMENTS								
6015	A/C & HEATING	8,452.16	0	(8,452.16)	47,129.25	0	(47,129.25)	0	(47,129.25)
6032	BALCONY	0.00	2,500	2,500.00	3,569.00	22,500	18,931.00	30,000	26,431.00
6035	BOILER	0.00	0	0.00	25,138.08	0	(25,138.08)	0	(25,138.08)
6040	BUILDING	11,245.00	0	(11,245.00)	20,959.00	0	(20,959.00)	0	(20,959.00)
6045	BRICK & MASONRY	0.00	0	0.00	11,875.00	0	(11,875.00)	0	(11,875.00)
6072	ELECTRICAL	12,818.10	0	(12,818.10)	12,818.10	0	(12,818.10)	0	(12,818.10)
6075	ELEVATORS	5,211.47	0	(5,211.47)	5,211.47	0	(5,211.47)	0	(5,211.47)
6102	FIRE ALARMS & PREVENTION	0.00	1,579	1,579.00	0.00	14,211	14,211.00	18,946	18,946.00
6117	IRRIGATION	0.00	0	0.00	310.00	0	(310.00)	0	(310.00)
6187	SIDEWALK	0.00	0	0.00	5,046.00	0	(5,046.00)	0	(5,046.00)
	TOTAL CAPITAL IMPROVEMENTS	37,726.73	4,079	(33,647.73)	132,055.90	36,711	(95,344.90)	48,946	(83,109.90)
	TOTAL EXPENSES	254,614.60	184,621	(69,993.60)	2,091,365.83	2,282,033	190,667.17	2,812,100	720,734.17

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09/30/2024

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HOUSTON TX 77074

ACCT	M-T-D ACTUAL	MTD BUDGET	VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	VARIANCE	ANNUAL BUDGET	BUDGET REMAINING
TOTAL EXPENSES	254,614.60	184,621	(69,993.60)	2,091,365.83	2,282,033	190,667.17	2,812,100	720,734.17
NET INCOME/(LOSS)	(29,464.13)	49,721	(79,185.13)	40,450.58	(172,955)	213,405.58	0	40,450.58