

C/O CREATIVE MANAGEMENT CO.
8323 SOUTHWEST FRWY., STE. 330
HOUSTON TX 77074

	ENDING BALANCE	TOTAL
ASSETS		
CURRENT ASSETS		
1105	BANC OF CALIFORNIA OPERATING ACCOUNT	256,841.12
1126	ALLIANCE ASSOCIATION BANK	25,266.97
1152	CAPITAL ONE BANK	25,083.31
	TOTAL CURRENT ASSETS	307,191.40
RESERVES		
1970	MORGAN STANLEY CERTIFICATE 01/02/25	100,000.00
1970	MORGAN STANLEY CERTIFICATE 07/03/25	100,000.00
1970	MORGAN STANLEY CERTIFICATE 09/25/25	75,000.00
1970	MORGAN STANLEY MONEY MARKET	78,955.43
	TOTAL RESERVES	353,955.43
	TOTAL ASSETS	661,146.83
LIABILITIES AND CAPITAL		
CAPITAL		
3910	RETAINED EARNINGS	(54,345.51)
3915	RESERVE- CONTINGENCY	605,404.32
	CURRENT INCOME	110,088.02
	TOTAL CAPITAL	661,146.83
	TOTAL LIABILITIES/CAPITAL	661,146.83

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RECAP OF CASH FLOW

BEGINNING CASH	603,153.87
NET INCOME FROM OPERATIONS	57,992.96
ENDING CASH	661,146.83

CASH ACCOUNT

BANC OF CALIFORNIA OPERATING A	256,841.12
ALLIANCE ASSOCIATION BANK	25,266.97
CAPITAL ONE BANK	25,083.31
MORGAN STANLEY WEALTH MGMT	353,955.43
	661,146.83

THE BARCLAY OWNERS ASSOCIATION, INC.
STATEMENT OF OPERATIONS VARIANCE
11/30/2024

C/O CREATIVE MANAGEMENT CO.
8323 SOUTHWEST FRWY., STE. 330
HOUSTON TX 77074

ACCT	M-T-D ACTUAL	MTD BUDGET	VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	VARIANCE	ANNUAL BUDGET	BUDGET REMAINING
INCOME								
4100	231,493.94	231,361	132.94	2,542,644.35	2,544,971	(2,326.65)	2,776,328	(233,683.65)
4205	340.00	0	340.00	340.00	0	340.00	0	340.00
4225	90.00	0	90.00	120.00	0	120.00	0	120.00
4250	600.00	200	400.00	13,218.57	2,200	11,018.57	2,400	10,818.57
4300	368.68	200	168.68	10,883.84	2,200	8,683.84	2,400	8,483.84
4350	214.00	130	84.00	1,194.00	1,430	(236.00)	1,560	(366.00)
4400	850.00	600	250.00	9,050.00	6,600	2,450.00	7,200	1,850.00
4420	1,285.15	334	951.15	5,782.70	3,674	2,108.70	4,008	1,774.70
4440	0.00	292	(292.00)	2,625.00	3,212	(587.00)	3,504	(879.00)
4450	740.00	500	240.00	7,402.00	5,500	1,902.00	6,000	1,402.00
4455	25.00	50	(25.00)	1,050.00	550	500.00	600	450.00
4500	0.00	0	0.00	50.00	0	50.00	0	50.00
4550	0.00	0	0.00	(100.00)	0	(100.00)	0	(100.00)
4570	0.00	0	0.00	375.00	0	375.00	0	375.00
4573	25.00	0	25.00	75.00	0	75.00	0	75.00
4610	300.00	675	(375.00)	6,300.00	7,425	(1,125.00)	8,100	(1,800.00)
4755	0.00	0	0.00	(650.00)	0	(650.00)	0	(650.00)
TOTAL INCOME	236,331.77	234,342	1,989.77	2,600,360.46	2,577,762	22,598.46	2,812,100	(211,739.54)
OPERATING EXPENSES								
MAINTENANCE & REPAIRS								
5005	4,901.97	3,000	(1,901.97)	60,094.40	33,000	(27,094.40)	36,000	(24,094.40)
5010	0.00	250	250.00	2,066.00	2,750	684.00	3,000	934.00
5015	80.00	209	129.00	1,823.26	2,299	475.74	2,508	684.74
5018	0.00	167	167.00	6,495.00	1,837	(4,658.00)	2,004	(4,491.00)
5023	0.00	250	250.00	0.00	2,750	2,750.00	3,000	3,000.00
5025	14,153.19	4,167	(9,986.19)	48,148.51	45,837	(2,311.51)	50,004	1,855.49
5033	3,622.26	1,250	(2,372.26)	8,602.73	13,750	5,147.27	15,000	6,397.27
5035	0.00	167	167.00	1,304.42	1,837	532.58	2,004	699.58
5045	652.96	834	181.04	5,375.00	9,174	3,799.00	10,008	4,633.00
5050	0.00	1,000	1,000.00	8,814.06	11,000	2,185.94	12,000	3,185.94
5075	0.00	84	84.00	237.49	924	686.51	1,008	770.51
5080	411.35	1,250	838.65	7,404.30	13,750	6,345.70	15,000	7,595.70
5081	0.00	44	44.00	0.00	484	484.00	528	528.00
5100	0.00	834	834.00	11,103.00	9,174	(1,929.00)	10,008	(1,095.00)
5108	0.00	125	125.00	0.00	1,375	1,375.00	1,500	1,500.00
5110	271.66	250	(21.66)	2,792.09	2,750	(42.09)	3,000	207.91
5115	0.00	834	834.00	12,568.53	9,174	(3,394.53)	10,008	(2,560.53)
5117	0.00	417	417.00	0.00	4,587	4,587.00	5,004	5,004.00
5120	0.00	417	417.00	2,554.95	4,587	2,032.05	5,004	2,449.05
5125	263.06	10	(253.06)	310.84	110	(200.84)	120	(190.84)
5130	0.00	0	0.00	373.82	0	(373.82)	0	(373.82)
5135	943.85	542	(401.85)	5,665.58	5,962	296.42	6,504	838.42
5140	11,016.36	6,667	(4,349.36)	66,930.64	73,337	6,406.36	80,004	13,073.36
5145	0.00	42	42.00	205.66	462	256.34	504	298.34
5150	157.47	667	509.53	1,187.23	7,337	6,149.77	8,004	6,816.77
5160	550.00	334	(216.00)	550.00	3,674	3,124.00	4,008	3,458.00
5165	0.00	1,666	1,666.00	25,819.88	18,326	(7,493.88)	19,992	(5,827.88)
5170	24,539.76	30,949	6,409.24	270,720.59	340,439	69,718.41	373,563	102,842.41
5171	564.93	417	(147.93)	7,369.53	4,587	(2,782.53)	5,004	(2,365.53)
5175	0.00	42	42.00	724.59	462	(262.59)	504	(220.59)
5185	1,142.11	1,250	107.89	11,371.54	13,750	2,378.46	15,000	3,628.46
5197	0.00	1,667	1,667.00	22,019.63	18,337	(3,682.63)	20,004	(2,015.63)
5200	166.66	334	167.34	2,028.81	3,674	1,645.19	4,008	1,979.19
TOTAL MAINTENANCE & REPAIRS	63,437.59	60,136	(3,301.59)	594,662.08	661,496	66,833.92	723,807	129,144.92
CONTRACT SERVICES EXPENSES								
5310	97.30	12,490	12,392.70	131,465.17	137,390	5,924.83	149,880	18,414.83
5315	0.00	0	0.00	15,631.56	15,632	0.44	15,632	0.44
5320	0.00	0	0.00	14,225.79	13,921	(304.79)	13,921	(304.79)
5322	0.00	175	175.00	1,010.00	1,050	40.00	1,050	40.00
5325	215.00	0	(215.00)	215.00	1,556	1,341.00	1,556	1,341.00
5327	0.00	0	0.00	0.00	3,897	3,897.00	3,897	3,897.00
5330	2,981.95	2,923	(58.95)	32,778.86	32,153	(625.86)	35,076	2,297.14
5335	0.00	6,256	6,256.00	63,211.56	68,816	5,604.44	75,072	11,860.44

THE BARCLAY OWNERS ASSOCIATION, INC.
STATEMENT OF OPERATIONS VARIANCE
11/30/2024

C/O CREATIVE MANAGEMENT CO.
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HOUSTON TX 77074

ACCT		M-T-D ACTUAL	MTD BUDGET	VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	VARIANCE	ANNUAL BUDGET	BUDGET REMAINING
5340	POOL CONTRACT	1,380.19	1,275	(105.19)	15,488.98	14,025	(1,463.98)	15,300	(188.98)
5355	TRASH CONTRACT	4,937.60	4,333	(604.60)	53,260.33	47,663	(5,597.33)	51,996	(1,264.33)
5360	WATER TREATMENT CONTRACT	2,318.82	2,240	(78.82)	25,315.97	24,640	(675.97)	26,880	1,564.03
	TOTAL CONTRACT SERVICES	11,930.86	29,692	17,761.14	352,603.22	360,743	8,139.78	390,260	37,656.78
	INSURANCE EXPENSES								
5401	ACCIDENT VOLUNTEERS	0.00	0	0.00	300.00	345	45.00	345	45.00
5402	BOILER & MACHINERY	359.64	0	(359.64)	3,469.97	3,971	501.03	3,971	501.03
5405	DIRECTORS & OFFICERS	478.88	0	(478.88)	6,621.24	11,471	4,849.76	11,471	4,849.76
5415	FLOOD	0.00	0	0.00	61,980.00	58,023	(3,957.00)	58,023	(3,957.00)
5417	GENERAL LIABILITY	974.29	0	(974.29)	9,607.65	11,398	1,790.35	11,398	1,790.35
5425	OTHER INSURANCE	5,331.75	6,632	1,300.25	58,216.83	72,952	14,735.17	79,584	21,367.17
5427	PROPERTY CASUALTY	53,391.34	0	(53,391.34)	515,917.21	592,874	76,956.79	592,874	76,956.79
5435	UMBRELLA	291.30	0	(291.30)	2,804.98	3,199	394.02	3,199	394.02
5440	WORKER'S COMPENSATION	0.00	459	459.00	4,228.01	5,049	820.99	5,508	1,279.99
	TOTAL INSURANCE EXPENSES	60,827.20	7,091	(53,736.20)	663,145.89	759,282	96,136.11	766,373	103,227.11
	GENERAL & ADMINISTRATIVE								
5505	ACCOUNTING/AUDITS	35.22	150	114.78	6,627.81	6,150	(477.81)	6,300	(327.81)
5510	ANSWERING SERVICE	258.72	334	75.28	6,720.19	3,674	(3,046.19)	4,008	(2,712.19)
5515	BANK CHARGES	83.03	75	(8.03)	829.13	825	(4.13)	900	70.87
5530	LEGAL-CORPORATE	0.00	1,250	1,250.00	7,315.50	13,750	6,434.50	15,000	7,684.50
5535	LEGAL-INDIVIDUAL	200.00	667	467.00	6,075.00	7,337	1,262.00	8,004	1,929.00
5540	MANAGEMENT FEE	3,795.00	3,795	0.00	41,779.98	41,745	(34.98)	45,540	3,760.02
5545	MISC ADMINISTRATIVE	87.99	250	162.01	2,404.66	2,750	345.34	3,000	595.34
5550	MEETING EXPENSE	0.00	84	84.00	800.00	924	124.00	1,008	208.00
5551	MILEAGE EXPENSE	139.50	75	(64.50)	1,062.70	825	(237.70)	900	(162.70)
5554	OFFICE EQUIPMENT	1,137.24	667	(470.24)	7,879.55	7,337	(542.55)	8,004	124.45
5555	OFFICE SUPPLIES&PRINTING	35.24	292	256.76	2,263.67	3,212	948.33	3,504	1,240.33
5562	POSTAGE	94.60	292	197.40	2,740.97	3,212	471.03	3,504	763.03
5565	PERMITS	0.00	803	803.00	9,413.80	8,833	(580.80)	9,636	222.20
5570	SALARIES	8,431.92	8,729	297.08	96,364.80	96,019	(345.80)	105,598	9,233.20
5580	UNIFORMS	0.00	125	125.00	0.00	1,375	1,375.00	1,500	1,500.00
5586	WEBSITE	0.00	84	84.00	1,591.74	924	(667.74)	1,008	(583.74)
	TOTAL GEN'L & ADMINISTRATIVE	14,298.46	17,672	3,373.54	193,869.50	198,892	5,022.50	217,414	23,544.50
5605	ELECTRICITY	0.00	21,132	21,132.00	229,340.39	258,477	29,136.61	276,962	47,621.61
5610	GAS	667.51	4,383	3,715.49	25,088.22	39,749	14,660.78	45,749	20,660.78
5615	WATER & SEWER	19,658.85	28,335	8,676.15	230,509.43	239,909	9,399.57	256,893	26,383.57
5620	TELEPHONE	4,130.32	3,333	(797.32)	30,001.70	36,663	6,661.30	39,996	9,994.30
5625	INTERNET	818.65	666	(152.65)	9,069.97	7,326	(1,743.97)	7,992	(1,077.97)
	TOTAL UTILITIES	25,275.33	57,849	32,573.67	524,009.71	582,124	58,114.29	627,592	103,582.29
	TAX EXPENSES								
5710	EMPLOYER FICA	2,565.57	3,100	534.43	28,656.59	33,450	4,793.41	36,652	7,995.41
5730	UNEMPLOYMENT TAX	3.80	88	84.20	569.55	968	398.45	1,056	486.45
	TOTAL TAXES	2,569.37	3,188	618.63	29,226.14	34,418	5,191.86	37,708	8,481.86
	TOTAL OPERATING EXPENSES	178,338.81	175,628	(2,710.81)	2,357,516.54	2,596,955	239,438.46	2,763,154	405,637.46
	CAPITAL IMPROVEMENTS								
6015	A/C & HEATING	0.00	0	0.00	47,129.25	0	(47,129.25)	0	(47,129.25)
6032	BALCONY	0.00	2,500	2,500.00	3,569.00	27,500	23,931.00	30,000	26,431.00
6035	BOILER	0.00	0	0.00	25,138.08	0	(25,138.08)	0	(25,138.08)
6040	BUILDING	0.00	0	0.00	20,959.00	0	(20,959.00)	0	(20,959.00)
6045	BRICK & MASONRY	0.00	0	0.00	11,875.00	0	(11,875.00)	0	(11,875.00)
6072	ELECTRICAL	0.00	0	0.00	12,818.10	0	(12,818.10)	0	(12,818.10)
6075	ELEVATORS	0.00	0	0.00	5,211.47	0	(5,211.47)	0	(5,211.47)
6102	FIRE ALARMS & PREVENTION	0.00	1,579	1,579.00	0.00	17,369	17,369.00	18,946	18,946.00
6117	IRRIGATION	0.00	0	0.00	1,010.00	0	(1,010.00)	0	(1,010.00)
6187	SIDEWALK	0.00	0	0.00	5,046.00	0	(5,046.00)	0	(5,046.00)
	TOTAL CAPITAL IMPROVEMENTS	0.00	4,079	4,079.00	132,755.90	44,869	(87,886.90)	48,946	(83,809.90)

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11/30/2024

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HOUSTON TX 77074

ACCT	M-T-D ACTUAL	MTD BUDGET	VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	VARIANCE	ANNUAL BUDGET	BUDGET REMAINING
TOTAL EXPENSES	<u>178,338.81</u>	<u>179,707</u>	<u>1,368.19</u>	<u>2,490,272.44</u>	<u>2,641,824</u>	<u>151,551.56</u>	<u>2,812,100</u>	<u>321,827.56</u>
TOTAL EXPENSES	<u>178,338.81</u>	<u>179,707</u>	<u>1,368.19</u>	<u>2,490,272.44</u>	<u>2,641,824</u>	<u>151,551.56</u>	<u>2,812,100</u>	<u>321,827.56</u>
NET INCOME/(LOSS)	<u>57,992.96</u>	<u>54,635</u>	<u>3,357.96</u>	<u>110,088.02</u>	<u>(64,062)</u>	<u>174,150.02</u>	<u>0</u>	<u>110,088.02</u>