

C/O CREATIVE MANAGEMENT CO.
8323 SOUTHWEST FRWY., STE. 330
HOUSTON TX 77074

	ENDING BALANCE	TOTAL
ASSETS		
CURRENT ASSETS		
1105 BANC OF CALIFORNIA OPERATING ACCOUNT	180,293.61	
1126 ALLIANCE ASSOCIATION BANK	25,263.76	
1152 CAPITAL ONE BANK	25,083.31	
TOTAL CURRENT ASSETS		230,640.68
RESERVES		
1970 MORGAN STANLEY CERTIFICATE 01/02/25	100,000.00	
1970 MORGAN STANLEY CERTIFICATE 07/03/25	100,000.00	
1970 MORGAN STANLEY CERTIFICATE 09/25/25	75,000.00	
1970 MORGAN STANLEY MONEY MARKET	97,513.19	
TOTAL RESERVES		372,513.19
TOTAL ASSETS		603,153.87
LIABILITIES AND CAPITAL		
CAPITAL		
3910 RETAINED EARNINGS	(54,345.51)	
3915 RESERVE- CONTINGENCY	605,404.32	
CURRENT INCOME	52,095.06	
TOTAL CAPITAL		603,153.87
TOTAL LIABILITIES/CAPITAL		603,153.87

C/O CREATIVE MANAGEMENT CO.
8323 SOUTHWEST FRWY., STE. 330
HOUSTON TX 77074

RECAP OF CASH FLOW

BEGINNING CASH	591,509.39
NET INCOME FROM OPERATIONS	11,644.48
ENDING CASH	603,153.87
CASH ACCOUNT	
BANC OF CALIFORNIA OPERATING A	180,293.61
ALLIANCE ASSOCIATION BANK	25,263.76
CAPITAL ONE BANK	25,083.31
MORGAN STANLEY WEALTH MGMT	372,513.19
	603,153.87

THE BARCLAY OWNERS ASSOCIATION, INC.
STATEMENT OF OPERATIONS VARIANCE
10/31/2024

C/O CREATIVE MANAGEMENT CO.
8323 SOUTHWEST FRWY., STE. 330
HOUSTON TX 77074

ACCT	M-T-D ACTUAL	MTD BUDGET	VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	VARIANCE	ANNUAL BUDGET	BUDGET REMAINING	
INCOME									
4100	ASSESSMENTS	228,427.59	231,361	(2,933.41)	2,311,150.41	2,313,610	(2,459.59)	2,776,328	(465,177.59)
4225	FEES/COLLECTIONS	(45.00)	0	(45.00)	30.00	0	30.00	0	30.00
4250	FINE/DAMAGE	0.00	200	(200.00)	12,618.57	2,000	10,618.57	2,400	10,218.57
4300	INTEREST	618.69	200	418.69	10,515.16	2,000	8,515.16	2,400	8,115.16
4350	KEYS/CARDS/REMOTES	241.00	130	111.00	980.00	1,300	(320.00)	1,560	(580.00)
4400	LATE CHARGE	500.00	600	(100.00)	8,200.00	6,000	2,200.00	7,200	1,000.00
4420	LAUNDRY INCOME	0.00	334	(334.00)	4,497.55	3,340	1,157.55	4,008	489.55
4440	LEASE INCOME CLEAR CHANNEL	500.00	292	208.00	2,625.00	2,920	(295.00)	3,504	(879.00)
4450	LEGAL	345.00	500	(155.00)	6,662.00	5,000	1,662.00	6,000	662.00
4455	MOVE IN/OUT FEE	125.00	50	75.00	1,025.00	500	525.00	600	425.00
4500	NSF CHARGE	0.00	0	0.00	50.00	0	50.00	0	50.00
4550	OTHER	0.00	0	0.00	(100.00)	0	(100.00)	0	(100.00)
4570	PARKING INCOME	0.00	0	0.00	375.00	0	375.00	0	375.00
4573	PAYMENT AGREEMENT	0.00	0	0.00	50.00	0	50.00	0	50.00
4610	SALE PACKET	1,500.00	675	825.00	6,000.00	6,750	(750.00)	8,100	(2,100.00)
4755	TRANSFER FEE	0.00	0	0.00	(650.00)	0	(650.00)	0	(650.00)
	TOTAL INCOME	232,212.28	234,342	(2,129.72)	2,364,028.69	2,343,420	20,608.69	2,812,100	(448,071.31)
OPERATING EXPENSES									
MAINTENANCE & REPAIRS									
5005	A/C & HEATING	7,527.43	3,000	(4,527.43)	55,192.43	30,000	(25,192.43)	36,000	(19,192.43)
5010	ACCESS DOOR REPAIRS	0.00	250	250.00	2,066.00	2,500	434.00	3,000	934.00
5015	ACCESS GATE REPAIRS	0.00	209	209.00	1,743.26	2,090	346.74	2,508	764.74
5018	AWNINGS	6,495.00	167	(6,328.00)	6,495.00	1,670	(4,825.00)	2,004	(4,491.00)
5023	BRICK & MASONRY	0.00	250	250.00	0.00	2,500	2,500.00	3,000	3,000.00
5025	BUILDING	2,280.15	4,167	1,886.85	33,995.32	41,670	7,674.68	50,004	16,008.68
5033	CARPET CLEANING	1,051.43	1,250	198.57	4,980.47	12,500	7,519.53	15,000	10,019.53
5035	CARPET & FLOOR TILE	0.00	167	167.00	1,304.42	1,670	365.58	2,004	699.58
5045	ELECTRICAL	340.00	834	494.00	4,722.04	8,340	3,617.96	10,008	5,285.96
5050	ELEVATORS	3,349.16	1,000	(2,349.16)	8,814.06	10,000	1,185.94	12,000	3,185.94
5075	FENCES	0.00	84	84.00	237.49	840	602.51	1,008	770.51
5080	FIRE ALARMS & PREVENTION	0.00	1,250	1,250.00	6,992.95	12,500	5,507.05	15,000	8,007.05
5081	FLAG REPLACEMENT	0.00	44	44.00	0.00	440	440.00	528	528.00
5100	GUTTERS	0.00	834	834.00	11,103.00	8,340	(2,763.00)	10,008	(1,095.00)
5108	IRRIGATION	0.00	125	125.00	0.00	1,250	1,250.00	1,500	1,500.00
5110	KEYS & LOCKS	0.00	250	250.00	2,520.43	2,500	(20.43)	3,000	479.57
5115	LANDSCAPING	433.00	834	401.00	12,568.53	8,340	(4,228.53)	10,008	(2,560.53)
5117	LANDSCAPE COMMITTEE	0.00	417	417.00	0.00	4,170	4,170.00	5,004	5,004.00
5120	LIGHTING	0.00	417	417.00	2,554.95	4,170	1,615.05	5,004	2,449.05
5125	MISCELLANEOUS	0.00	10	10.00	47.78	100	52.22	120	72.22
5130	MULCHING	0.00	0	0.00	373.82	0	(373.82)	0	(373.82)
5135	PAINTING & S/R - INTERIOR	113.29	542	428.71	4,721.73	5,420	698.27	6,504	1,782.27
5140	PLUMBING	2,699.81	6,667	3,967.19	55,914.28	66,670	10,755.72	80,004	24,089.72
5145	POOL FURNITURE	0.00	42	42.00	205.66	420	214.34	504	298.34
5150	POOL REPAIR & SUPPLIES	516.81	667	150.19	1,029.76	6,670	5,640.24	8,004	6,974.24
5160	PROFESSIONAL SERVICE	0.00	334	334.00	0.00	3,340	3,340.00	4,008	4,008.00
5165	ROOF REPAIRS	6,071.11	1,666	(4,405.11)	25,819.88	16,660	(9,159.88)	19,992	(5,827.88)
5170	SALARIES	24,965.76	30,949	5,983.24	246,180.83	309,490	63,309.17	373,563	127,382.17
5171	SALARIES - OVERTIME	651.45	417	(234.45)	6,804.60	4,170	(2,634.60)	5,004	(1,800.60)
5175	SIGNS	0.00	42	42.00	724.59	420	(304.59)	504	(220.59)
5185	SUPPLIES	758.70	1,250	491.30	10,229.43	12,500	2,270.57	15,000	4,770.57
5197	TREES	3,950.00	1,667	(2,283.00)	22,019.63	16,670	(5,349.63)	20,004	(2,015.63)
5200	TOOLS & EQUIPMENT	0.00	334	334.00	1,862.15	3,340	1,477.85	4,008	2,145.85
	TOTAL MAINTENANCE & REPAIRS	61,203.10	60,136	(1,067.10)	531,224.49	601,360	70,135.51	723,807	192,582.51
CONTRACT SERVICES EXPENSES									
5310	CABLE CONTRACT	13,263.20	12,490	(773.20)	131,367.87	124,900	(6,467.87)	149,880	18,512.13
5315	ELEVATOR CONTRACT	0.00	0	0.00	15,631.56	15,632	0.44	15,632	0.44
5320	EXTERMINATING CONTRACT	710.12	0	(710.12)	14,225.79	13,921	(304.79)	13,921	(304.79)
5322	MOSQUITO CONTROL	175.00	175	0.00	1,010.00	875	(135.00)	1,050	40.00
5325	EXTERMINATING CONTRACT-TERMI	0.00	0	0.00	0.00	1,556	1,556.00	1,556	1,556.00
5327	FIRE ALARM MONITORING	0.00	0	0.00	0.00	3,897	3,897.00	3,897	3,897.00
5330	LANDSCAPE CONTRACT	2,981.95	2,923	(58.95)	29,796.91	29,230	(566.91)	35,076	5,279.09
5335	PATROL CONTRACT	0.00	6,256	6,256.00	63,211.56	62,560	(651.56)	75,072	11,860.44
5340	POOL CONTRACT	1,380.19	1,275	(105.19)	14,108.79	12,750	(1,358.79)	15,300	1,191.21
5355	TRASH CONTRACT	4,332.83	4,333	0.17	48,322.73	43,330	(4,992.73)	51,996	3,673.27

THE BARCLAY OWNERS ASSOCIATION, INC.
STATEMENT OF OPERATIONS VARIANCE
10/31/2024

C/O CREATIVE MANAGEMENT CO.
8323 SOUTHWEST FRWY., STE. 330
HOUSTON TX 77074

ACCT		M-T-D ACTUAL	MTD BUDGET	VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	VARIANCE	ANNUAL BUDGET	BUDGET REMAINING
5360	WATER TREATMENT CONTRACT	2,318.72	2,240	(78.72)	22,997.15	22,400	(597.15)	26,880	3,882.85
	TOTAL CONTRACT SERVICES	25,162.01	29,692	4,529.99	340,672.36	331,051	(9,621.36)	390,260	49,587.64
	INSURANCE EXPENSES								
5401	ACCIDENT VOLUNTEERS	0.00	0	0.00	300.00	345	45.00	345	45.00
5402	BOILER & MACHINERY	359.64	0	(359.64)	3,110.33	3,971	860.67	3,971	860.67
5405	DIRECTORS & OFFICERS	478.88	0	(478.88)	6,142.36	11,471	5,328.64	11,471	5,328.64
5415	FLOOD	0.00	0	0.00	61,980.00	58,023	(3,957.00)	58,023	(3,957.00)
5417	GENERAL LIABILITY	974.29	0	(974.29)	8,633.36	11,398	2,764.64	11,398	2,764.64
5425	OTHER INSURANCE	5,331.75	6,632	1,300.25	52,885.08	66,320	13,434.92	79,584	26,698.62
5427	PROPERTY CASUALTY	53,391.34	0	(53,391.34)	462,525.87	592,874	130,348.13	592,874	130,348.13
5435	UMBRELLA	291.30	0	(291.30)	2,513.68	3,199	685.32	3,199	685.32
5440	WORKER'S COMPENSATION	0.00	459	459.00	4,228.01	4,590	361.99	5,508	1,279.99
	TOTAL INSURANCE EXPENSES	60,827.20	7,091	(53,736.20)	602,318.69	752,191	149,872.31	766,373	164,054.31
	GENERAL & ADMINISTRATIVE								
5505	ACCOUNTING/AUDITS	120.96	150	29.04	6,592.59	6,000	(592.59)	6,300	(292.59)
5510	ANSWERING SERVICE	258.72	334	75.28	6,461.47	3,340	(3,121.47)	4,008	(2,453.47)
5515	BANK CHARGES	67.87	75	7.13	746.10	750	3.90	900	153.90
5530	LEGAL-CORPORATE	867.50	1,250	382.50	7,315.50	12,500	5,184.50	15,000	7,684.50
5535	LEGAL-INDIVIDUAL	450.00	667	217.00	5,875.00	6,670	795.00	8,004	2,129.00
5540	MANAGEMENT FEE	3,795.00	3,795	0.00	37,984.98	37,950	(34.98)	45,540	7,555.02
5545	MISC ADMINISTRATIVE	54.99	250	195.01	2,316.67	2,500	183.33	3,000	683.33
5550	MEETING EXPENSE	100.00	84	(16.00)	800.00	840	40.00	1,008	208.00
5551	MILEAGE EXPENSE	125.10	75	(50.10)	923.20	750	(173.20)	900	(23.20)
5554	OFFICE EQUIPMENT	577.26	667	89.74	6,742.31	6,670	(72.31)	8,004	1,261.69
5555	OFFICE SUPPLIES&PRINTING	50.85	292	241.15	2,228.43	2,920	691.57	3,504	1,275.57
5562	POSTAGE	91.91	292	200.09	2,646.37	2,920	273.63	3,504	857.63
5565	PERMITS	482.40	803	320.60	9,413.80	8,030	(1,383.80)	9,636	222.20
5570	SALARIES	8,833.44	8,729	(104.44)	87,932.88	87,290	(642.88)	105,598	17,665.12
5580	UNIFORMS	0.00	125	125.00	0.00	1,250	1,250.00	1,500	1,500.00
5586	WEBSITE	175.44	84	(91.44)	1,591.74	840	(751.74)	1,008	(583.74)
	TOTAL GEN'L & ADMINISTRATIVE	16,051.44	17,672	1,620.56	179,571.04	181,220	1,648.96	217,414	37,842.96
5605	ELECTRICITY	24,532.59	22,779	(1,753.59)	229,340.39	237,345	8,004.61	276,962	47,621.61
5610	GAS	1,583.38	3,178	1,594.62	24,420.71	35,366	10,945.29	45,749	21,328.29
5615	WATER & SEWER	25,400.58	28,335	2,934.42	210,850.58	211,574	723.42	256,893	46,042.42
5620	TELEPHONE	1,938.23	3,333	1,394.77	25,871.38	33,330	7,458.62	39,996	14,124.62
5625	INTERNET	533.81	666	132.19	8,251.32	6,660	(1,591.32)	7,992	(259.32)
	TOTAL UTILITIES	53,988.59	58,291	4,302.41	498,734.38	524,275	25,540.62	627,592	128,857.62
	TAX EXPENSES								
5710	EMPLOYER FICA	2,635.46	3,035	399.54	26,091.02	30,350	4,258.98	36,652	10,560.98
5730	UNEMPLOYMENT TAX	0.00	88	88.00	565.75	880	314.25	1,056	490.25
	TOTAL TAXES	2,635.46	3,123	487.54	26,656.77	31,230	4,573.23	37,708	11,051.23
	TOTAL OPERATING EXPENSES	219,867.80	176,005	(43,862.80)	2,179,177.73	2,421,327	242,149.27	2,763,154	583,976.27
	CAPITAL IMPROVEMENTS								
6015	A/C & HEATING	0.00	0	0.00	47,129.25	0	(47,129.25)	0	(47,129.25)
6032	BALCONY	0.00	2,500	2,500.00	3,569.00	25,000	21,431.00	30,000	26,431.00
6035	BOILER	0.00	0	0.00	25,138.08	0	(25,138.08)	0	(25,138.08)
6040	BUILDING	0.00	0	0.00	20,959.00	0	(20,959.00)	0	(20,959.00)
6045	BRICK & MASONRY	0.00	0	0.00	11,875.00	0	(11,875.00)	0	(11,875.00)
6072	ELECTRICAL	0.00	0	0.00	12,818.10	0	(12,818.10)	0	(12,818.10)
6075	ELEVATORS	0.00	0	0.00	5,211.47	0	(5,211.47)	0	(5,211.47)
6102	FIRE ALARMS & PREVENTION	0.00	1,579	1,579.00	0.00	15,790	15,790.00	18,946	18,946.00
6117	IRRIGATION	700.00	0	(700.00)	1,010.00	0	(1,010.00)	0	(1,010.00)
6187	SIDEWALK	0.00	0	0.00	5,046.00	0	(5,046.00)	0	(5,046.00)
	TOTAL CAPITAL IMPROVEMENTS	700.00	4,079	3,379.00	132,755.90	40,790	(91,965.90)	48,946	(83,809.90)
	TOTAL EXPENSES	220,567.80	180,084	(40,483.80)	2,311,933.63	2,462,117	150,183.37	2,812,100	500,166.37

THE BARCLAY OWNERS ASSOCIATION, INC.
STATEMENT OF OPERATIONS VARIANCE
10/31/2024

C/O CREATIVE MANAGEMENT CO.
8323 SOUTHWEST FRWY., STE. 330
HOUSTON TX 77074

ACCT	M-T-D ACTUAL	MTD BUDGET	VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	VARIANCE	ANNUAL BUDGET	BUDGET REMAINING
TOTAL EXPENSES	220,567.80	180,084	(40,483.80)	2,311,933.63	2,462,117	150,183.37	2,812,100	500,166.37
NET INCOME/(LOSS)	11,644.48	54,258	(42,613.52)	52,095.06	(118,697)	170,792.06	0	52,095.06