

C/O CREATIVE MANAGEMENT CO.  
8323 SOUTHWEST FRWY., STE. 330  
HOUSTON TX 77074

		ENDING BALANCE	TOTAL
<b>ASSETS</b>			
<b>CURRENT ASSETS</b>			
1105	PACIFIC WESTERN OPERATING ACCOUNT	136,024.44	
1126	ALLIANCE ASSOCIATION BANK	25,244.82	
1152	CAPITAL ONE BANK	25,069.34	
	<b>TOTAL CURRENT ASSETS</b>		<b>186,338.60</b>
<b>RESERVES</b>			
1970	MORGAN STANLEY MONEY MARKET	398,451.93	
	<b>TOTAL RESERVES</b>		<b>398,451.93</b>
	<b>TOTAL ASSETS</b>		<b>584,790.53</b>
<b>LIABILITIES AND CAPITAL</b>			
<b>CAPITAL</b>			
3910	RETAINED EARNINGS	(56,644.51)	
3915	RESERVE- CONTINGENCY	605,404.32	
	CURRENT INCOME	36,030.72	
	<b>TOTAL CAPITAL</b>		<b>584,790.53</b>
	<b>TOTAL LIABILITIES/CAPITAL</b>		<b>584,790.53</b>

C/O CREATIVE MANAGEMENT CO.  
8323 SOUTHWEST FRWY., STE. 330  
HOUSTON TX 77074

**RECAP OF CASH FLOW**

<b>BEGINNING CASH</b>	<b>562,739.13</b>
<b>NET INCOME FROM OPERATIONS</b>	<b>22,051.40</b>
<b>ENDING CASH</b>	<b>584,790.53</b>
<b>CASH ACCOUNT</b>	
<b>PACIFIC WESTERN OPERATING ACCO</b>	<b>136,024.44</b>
<b>ALLIANCE ASSOCIATION BANK</b>	<b>25,244.82</b>
<b>CAPITAL ONE BANK</b>	<b>25,069.34</b>
<b>MORGAN STANLEY WEALTH MGMT</b>	<b>398,451.93</b>
	<b>584,790.53</b>

**THE BARCLAY OWNERS ASSOCIATION, INC.**  
**STATEMENT OF OPERATIONS VARIANCE**  
**04/30/2024**

C/O CREATIVE MANAGEMENT CO.  
8323 SOUTHWEST FRWY., STE. 330  
HOUSTON TX 77074

ACCT	M-T-D ACTUAL	MTD BUDGET	VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	VARIANCE	ANNUAL BUDGET	BUDGET REMAINING
<b>INCOME</b>								
4100 ASSESSMENTS	279,842.74	231,361	48,481.74	942,567.89	925,444	17,123.89	2,776,328	(1,833,760.11)
4225 FEES/COLLECTIONS	75.00	0	75.00	105.00	0	105.00	0	105.00
4250 FINE/DAMAGE	1,452.68	200	1,252.68	12,218.57	800	11,418.57	2,400	9,818.57
4300 INTEREST	5,409.41	200	5,209.41	5,608.63	800	4,808.63	2,400	3,208.63
4350 KEYS/CARDS/REMOTES	65.00	130	(65.00)	360.00	520	(160.00)	1,560	(1,200.00)
4400 LATE CHARGE	1,875.76	600	1,275.76	3,575.76	2,400	1,175.76	7,200	(3,624.24)
4420 LAUNDRY INCOME	990.41	334	656.41	2,202.66	1,336	866.66	4,008	(1,805.34)
4440 LEASE INCOME CLEAR CHANNEL	100.00	292	(192.00)	200.00	1,168	(968.00)	3,504	(3,304.00)
4450 LEGAL	1,355.00	500	855.00	4,542.00	2,000	2,542.00	6,000	(1,458.00)
4455 MOVE IN/OUT FEE	75.00	50	25.00	175.00	200	(25.00)	600	(425.00)
4500 NSF CHARGE	0.00	0	0.00	25.00	0	25.00	0	25.00
4553 PLUMBING REPAIR INCOME	259.76	0	259.76	259.76	0	259.76	0	259.76
4573 PAYMENT AGREEMENT	25.00	0	25.00	75.00	0	75.00	0	75.00
4610 SALE PACKET	600.00	675	(75.00)	1,500.00	2,700	(1,200.00)	8,100	(6,600.00)
4755 TRANSFER FEE	(425.00)	0	(425.00)	(475.00)	0	(475.00)	0	(475.00)
<b>TOTAL INCOME</b>	<b>291,700.76</b>	<b>234,342</b>	<b>57,358.76</b>	<b>972,940.27</b>	<b>937,368</b>	<b>35,572.27</b>	<b>2,812,100</b>	<b>(1,839,159.73)</b>
<b>OPERATING EXPENSES</b>								
<b>MAINTENANCE &amp; REPAIRS</b>								
5005 A/C & HEATING	8,186.67	3,000	(5,186.67)	25,903.76	12,000	(13,903.76)	36,000	10,096.24
5010 ACCESS DOOR REPAIRS	0.00	250	250.00	748.70	1,000	251.30	3,000	2,251.30
5015 ACCESS GATE REPAIRS	0.00	209	209.00	0.00	836	836.00	2,508	2,508.00
5018 AWNINGS	0.00	167	167.00	0.00	668	668.00	2,004	2,004.00
5023 BRICK & MASONRY	0.00	250	250.00	0.00	1,000	1,000.00	3,000	3,000.00
5025 BUILDING	6,804.83	4,167	(2,637.83)	13,462.54	16,668	3,205.46	50,004	36,541.46
5033 CARPET CLEANING	0.00	1,250	1,250.00	1,906.95	5,000	3,093.05	15,000	13,093.05
5035 CARPET & FLOOR TILE	0.00	167	167.00	541.25	668	126.75	2,004	1,462.75
5045 ELECTRICAL	390.00	834	444.00	2,836.71	3,336	499.29	10,008	7,171.29
5050 ELEVATORS	0.00	1,000	1,000.00	0.00	4,000	4,000.00	12,000	12,000.00
5075 FENCES	0.00	84	84.00	0.00	336	336.00	1,008	1,008.00
5080 FIRE ALARMS & PREVENTION	1,060.85	1,250	189.15	1,060.85	5,000	3,939.15	15,000	13,939.15
5081 FLAG REPLACEMENT	0.00	44	44.00	0.00	176	176.00	528	528.00
5100 GUTTERS	0.00	834	834.00	4,596.00	3,336	(1,260.00)	10,008	5,412.00
5108 IRRIGATION	0.00	125	125.00	0.00	500	500.00	1,500	1,500.00
5110 KEYS & LOCKS	0.00	250	250.00	350.81	1,000	649.19	3,000	2,649.19
5115 LANDSCAPING	4,285.09	834	(3,451.09)	9,042.80	3,336	(5,706.80)	10,008	965.20
5117 LANDSCAPE COMMITTEE	0.00	417	417.00	0.00	1,668	1,668.00	5,004	5,004.00
5120 LIGHTING	108.22	417	308.78	1,627.61	1,668	40.39	5,004	3,376.39
5125 MISCELLANEOUS	0.00	10	10.00	23.56	40	16.44	120	96.44
5130 MULCHING	0.00	0	0.00	373.82	0	(373.82)	0	(373.82)
5135 PAINTING & S/R - INTERIOR	546.91	542	(4.91)	1,367.89	2,168	800.11	6,504	5,136.11
5140 PLUMBING	728.64	6,667	5,938.36	30,511.73	26,668	(3,843.73)	80,004	49,492.27
5145 POOL FURNITURE	0.00	42	42.00	0.00	168	168.00	504	504.00
5150 POOL REPAIR & SUPPLIES	0.00	667	667.00	0.00	2,668	2,668.00	8,004	8,004.00
5160 PROFESSIONAL SERVICE	0.00	334	334.00	0.00	1,336	1,336.00	4,008	4,008.00
5165 ROOF REPAIRS	0.00	1,666	1,666.00	4,480.06	6,664	2,183.94	19,992	15,511.94
5170 SALARIES	23,830.63	30,949	7,118.37	97,694.19	123,796	26,101.81	373,563	275,868.81
5171 SALARIES - OVERTIME	0.00	417	417.00	899.78	1,668	768.22	5,004	4,104.22
5175 SIGNS	0.00	42	42.00	615.09	168	(447.09)	504	(111.09)
5185 SUPPLIES	1,016.39	1,250	233.61	4,458.21	5,000	541.79	15,000	10,541.79
5197 TREES	13,219.63	1,667	(11,552.63)	13,219.63	6,668	(6,551.63)	20,004	6,784.37
5200 TOOLS & EQUIPMENT	0.00	334	334.00	0.00	1,336	1,336.00	4,008	4,008.00
<b>TOTAL MAINTENANCE &amp; REPAIRS</b>	<b>60,177.86</b>	<b>60,136</b>	<b>(41.86)</b>	<b>215,721.94</b>	<b>240,544</b>	<b>24,822.06</b>	<b>723,807</b>	<b>508,085.06</b>
<b>CONTRACT SERVICES EXPENSES</b>								
5310 CABLE CONTRACT	13,096.51	12,490	(606.51)	52,483.34	49,960	(2,523.34)	149,880	97,396.66
5315 ELEVATOR CONTRACT	0.00	0	0.00	15,631.56	15,632	0.44	15,632	0.44
5320 EXTERMINATING CONTRACT	0.00	13,921	13,921.00	11,229.86	13,921	2,691.14	13,921	2,691.14
5322 MOSQUITO CONTROL	135.00	0	(135.00)	135.00	0	(135.00)	1,050	915.00
5325 EXTERMINATING CONTRACT-TERMI	0.00	0	0.00	0.00	1,556	1,556.00	1,556	1,556.00
5327 FIRE ALARM MONITORING	0.00	0	0.00	0.00	0	0.00	3,897	3,897.00
5330 LANDSCAPE CONTRACT	2,981.97	2,923	(58.97)	11,905.13	11,692	(213.13)	35,076	23,170.87
5335 PATROL CONTRACT	5,815.20	6,256	440.80	34,540.85	25,024	(9,516.85)	75,072	40,531.15
5340 POOL CONTRACT	1,380.19	1,275	(105.19)	5,520.76	5,100	(420.76)	15,300	9,779.24
5355 TRASH CONTRACT	5,796.05	4,333	(1,463.05)	19,770.02	17,332	(2,438.02)	51,996	32,225.98
5360 WATER TREATMENT CONTRACT	2,318.72	2,240	(78.72)	9,533.60	8,960	(573.60)	26,880	17,346.40

**THE BARCLAY OWNERS ASSOCIATION, INC.**  
**STATEMENT OF OPERATIONS VARIANCE**  
04/30/2024

C/O CREATIVE MANAGEMENT CO.  
8323 SOUTHWEST FRWY., STE. 330  
HOUSTON TX 77074

ACCT	M-T-D ACTUAL	MTD BUDGET	VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	VARIANCE	ANNUAL BUDGET	BUDGET REMAINING
TOTAL CONTRACT SERVICES	31,523.64	43,438	11,914.36	160,750.12	149,177	(11,573.12)	390,260	229,509.88
INSURANCE EXPENSES								
5401 ACCIDENT VOLUNTEERS	0.00	0	0.00	0.00	0	0.00	345	345.00
5402 BOILER & MACHINERY	321.17	0	(321.17)	1,284.68	0	(1,284.68)	3,971	2,686.32
5405 DIRECTORS & OFFICERS	927.86	0	(927.86)	3,711.44	0	(3,711.44)	11,471	7,759.56
5415 FLOOD	0.00	0	0.00	0.00	0	0.00	58,023	58,023.00
5417 GENERAL LIABILITY	921.90	0	(921.90)	3,687.60	0	(3,687.60)	11,398	7,710.40
5425 OTHER INSURANCE	5,331.75	6,632	1,300.25	20,894.58	26,528	5,633.42	79,584	58,689.42
5427 PROPERTY CASUALTY	47,874.13	0	(47,874.13)	191,496.52	0	(191,496.52)	592,874	401,377.48
5435 UMBRELLA	258.74	0	(258.74)	1,034.96	0	(1,034.96)	3,199	2,164.04
5440 WORKER'S COMPENSATION	0.00	459	459.00	0.00	1,836	1,836.00	5,508	5,508.00
TOTAL INSURANCE EXPENSES	55,635.55	7,091	(48,544.55)	222,109.78	28,364	(193,745.78)	766,373	544,263.22
GENERAL & ADMINISTRATIVE								
5505 ACCOUNTING/AUDITS	5,121.77	150	(4,971.77)	7,206.60	5,100	(2,106.60)	6,300	(906.60)
5510 ANSWERING SERVICE	258.72	334	75.28	3,866.70	1,336	(2,530.70)	4,008	141.30
5515 BANK CHARGES	78.75	75	(3.75)	300.39	300	(0.39)	900	599.61
5530 LEGAL-CORPORATE	275.00	1,250	975.00	3,992.00	5,000	1,008.00	15,000	11,008.00
5535 LEGAL-INDIVIDUAL	890.00	667	(223.00)	3,285.00	2,668	(617.00)	8,004	4,719.00
5540 MANAGEMENT FEE	3,795.00	3,795	0.00	15,214.98	15,180	(34.98)	45,540	30,325.02
5545 MISC ADMINISTRATIVE	69.15	250	180.85	1,942.38	1,000	(942.38)	3,000	1,057.62
5550 MEETING EXPENSE	150.00	84	(66.00)	325.00	336	11.00	1,008	683.00
5551 MILEAGE EXPENSE	136.80	75	(61.80)	410.20	300	(110.20)	900	489.80
5554 OFFICE EQUIPMENT	467.41	667	199.59	1,647.32	2,668	1,020.68	8,004	6,356.68
5555 OFFICE SUPPLIES&PRINTING	29.80	292	262.20	550.84	1,168	617.16	3,504	2,953.16
5562 POSTAGE	297.95	292	(5.95)	566.79	1,168	601.21	3,504	2,937.21
5565 PERMITS	1,728.36	803	(925.36)	2,166.28	3,212	1,045.72	9,636	7,469.72
5570 SALARIES	9,234.96	8,729	(505.96)	35,333.76	34,916	(417.76)	105,598	70,264.24
5580 UNIFORMS	0.00	125	125.00	0.00	500	500.00	1,500	1,500.00
5586 WEBSITE	0.00	84	84.00	0.00	336	336.00	1,008	1,008.00
TOTAL GEN'L & ADMINISTRATIVE	22,533.67	17,672	(4,861.67)	76,808.24	75,188	(1,620.24)	217,414	140,605.76
5605 ELECTRICITY	36,992.49	19,235	(17,757.49)	74,041.77	73,386	(655.77)	276,962	202,920.23
5610 GAS	4,622.90	3,953	(669.90)	15,187.20	14,953	(234.20)	45,749	30,561.80
5615 WATER & SEWER	34,885.83	19,000	(15,885.83)	86,978.95	71,980	(14,998.95)	256,893	169,914.05
5620 TELEPHONE	3,952.67	3,333	(619.67)	14,064.76	13,332	(732.76)	39,996	25,931.24
5625 INTERNET	728.41	666	(62.41)	3,064.61	2,664	(400.61)	7,992	4,927.39
TOTAL UTILITIES	81,182.30	46,187	(34,995.30)	193,337.29	176,315	(17,022.29)	627,592	434,254.71
TAX EXPENSES								
5710 EMPLOYER FICA	2,529.51	3,035	505.49	10,245.49	12,140	1,894.51	36,652	26,406.51
5730 UMEMPLOYMENT TAX	0.00	88	88.00	501.25	352	(149.25)	1,056	554.75
TOTAL TAXES	2,529.51	3,123	593.49	10,746.74	12,492	1,745.26	37,708	26,961.26
TOTAL OPERATING EXPENSES	253,582.53	177,647	(75,935.53)	879,474.11	682,080	(197,394.11)	2,763,154	1,883,679.89
CAPITAL IMPROVEMENTS								
6015 A/C & HEATING	0.00	0	0.00	33,448.61	0	(33,448.61)	0	(33,448.61)
6032 BALCONY	0.00	2,500	2,500.00	3,569.00	10,000	6,431.00	30,000	26,431.00
6035 BOILER	13,251.83	0	(13,251.83)	13,251.83	0	(13,251.83)	0	(13,251.83)
6040 BUILDING	2,815.00	0	(2,815.00)	6,856.00	0	(6,856.00)	0	(6,856.00)
6102 FIRE ALARMS & PREVENTION	0.00	1,579	1,579.00	0.00	6,316	6,316.00	18,946	18,946.00
6117 IRRIGATION	0.00	0	0.00	310.00	0	(310.00)	0	(310.00)
TOTAL CAPITAL IMPROVEMENTS	16,066.83	4,079	(11,987.83)	57,435.44	16,316	(41,119.44)	48,946	(8,489.44)
TOTAL EXPENSES	269,649.36	181,726	(87,923.36)	936,909.55	698,396	(238,513.55)	2,812,100	1,875,190.45
TOTAL EXPENSES	269,649.36	181,726	(87,923.36)	936,909.55	698,396	(238,513.55)	2,812,100	1,875,190.45

THE BARCLAY OWNERS ASSOCIATION, INC.  
STATEMENT OF OPERATIONS VARIANCE  
04/30/2024

C/O CREATIVE MANAGEMENT CO.  
8323 SOUTHWEST FRWY., STE. 330  
HOUSTON TX 77074

ACCT	M-T-D ACTUAL	MTD BUDGET	VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	VARIANCE	ANNUAL BUDGET	BUDGET REMAINING
NET INCOME/(LOSS)	<u>22,051.40</u>	<u>52,616</u>	<u>(30,564.60)</u>	<u>36,030.72</u>	<u>238,972</u>	<u>(202,941.28)</u>	<u>0</u>	<u>36,030.72</u>