

C/O CREATIVE MANAGEMENT CO.
8323 SOUTHWEST FRWY., STE. 330
HOUSTON TX 77074

	ENDING BALANCE	TOTAL
ASSETS		
CURRENT ASSETS		
1105	PACIFIC WESTERN OPERATING ACCOUNT	98,559.62
1126	ALLIANCE ASSOCIATION BANK	25,241.61
1152	CAPITAL ONE BANK	25,056.88
	TOTAL CURRENT ASSETS	148,858.11
RESERVES		
1903	PACIFIC RESERVE MONEY MARKET FUNDS	(3.00)
1908	ALLIANCE BANK MONEY MARKET	3.00
1970	MORGAN STANLEY CERTIFICATE 04/05/24	200,000.00
1970	MORGAN STANLEY MONEY MARKET	213,881.02
	TOTAL RESERVES	413,881.02
	TOTAL ASSETS	562,739.13
LIABILITIES AND CAPITAL		
CAPITAL		
3910	RETAINED EARNINGS	(56,644.51)
3915	RESERVE- CONTINGENCY	605,404.32
	CURRENT INCOME	13,979.32
	TOTAL CAPITAL	562,739.13
	TOTAL LIABILITIES/CAPITAL	562,739.13

C/O CREATIVE MANAGEMENT CO.
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RECAP OF CASH FLOW

BEGINNING CASH	529,785.54
NET INCOME FROM OPERATIONS	32,953.59
ENDING CASH	562,739.13

CASH ACCOUNT

PACIFIC WESTERN OPERATING ACCO	98,559.62
ALLIANCE ASSOCIATION BANK	25,241.61
CAPITAL ONE BANK	25,056.88
PACIFIC WESTERN RESERVE ACCOUN	(3.00)
ALLIANCE ASSOCIATION BANK	3.00
MORGAN STANLEY WEALTH MGMT	413,881.02
	562,739.13

THE BARCLAY OWNERS ASSOCIATION, INC.
STATEMENT OF OPERATIONS VARIANCE
03/31/2024

C/O CREATIVE MANAGEMENT CO.
8323 SOUTHWEST FRWY., STE. 330
HOUSTON TX 77074

ACCT	M-T-D ACTUAL	MTD BUDGET	VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	VARIANCE	ANNUAL BUDGET	BUDGET REMAINING	
INCOME									
4100	ASSESSMENTS	231,950.95	231,361	589.95	662,725.15	694,083	(31,357.85)	2,776,328	(2,113,602.85)
4225	FEES/COLLECTIONS	(45.00)	0	(45.00)	30.00	0	30.00	0	30.00
4250	FINE/DAMAGE	900.00	200	700.00	10,765.89	600	10,165.89	2,400	8,365.89
4300	INTEREST	52.86	200	(147.14)	199.22	600	(400.78)	2,400	(2,200.78)
4350	KEYS/CARDS/REMOTES	175.00	130	45.00	295.00	390	(95.00)	1,560	(1,265.00)
4400	LATE CHARGE	800.00	600	200.00	1,700.00	1,800	(100.00)	7,200	(5,500.00)
4420	LAUNDRY INCOME	1,212.25	334	878.25	1,212.25	1,002	210.25	4,008	(2,795.75)
4440	LEASE INCOME CLEAR CHANNEL	0.00	292	(292.00)	100.00	876	(776.00)	3,504	(3,404.00)
4450	LEGAL	875.00	500	375.00	3,187.00	1,500	1,687.00	6,000	(2,813.00)
4455	MOVE IN/OUT FEE	25.00	50	(25.00)	100.00	150	(50.00)	600	(500.00)
4500	NSF CHARGE	25.00	0	25.00	25.00	0	25.00	0	25.00
4573	PAYMENT AGREEMENT	(76.10)	0	(76.10)	50.00	0	50.00	0	50.00
4610	SALE PACKET	600.00	675	(75.00)	900.00	2,025	(1,125.00)	8,100	(7,200.00)
4755	TRANSFER FEE	0.00	0	0.00	(50.00)	0	(50.00)	0	(50.00)
	TOTAL INCOME	236,494.96	234,342	2,152.96	681,239.51	703,026	(21,786.49)	2,812,100	(2,130,860.49)
OPERATING EXPENSES									
MAINTENANCE & REPAIRS									
5005	A/C & HEATING	2,103.29	3,000	896.71	17,717.09	9,000	(8,717.09)	36,000	18,282.91
5010	ACCESS DOOR REPAIRS	0.00	250	250.00	748.70	750	1.30	3,000	2,251.30
5015	ACCESS GATE REPAIRS	0.00	209	209.00	0.00	627	627.00	2,508	2,508.00
5018	AWNINGS	0.00	167	167.00	0.00	501	501.00	2,004	2,004.00
5023	BRICK & MASONRY	0.00	250	250.00	0.00	750	750.00	3,000	3,000.00
5025	BUILDING	2,586.26	4,167	1,580.74	6,657.71	12,501	5,843.29	50,004	43,346.29
5033	CARPET CLEANING	0.00	1,250	1,250.00	1,906.95	3,750	1,843.05	15,000	13,093.05
5035	CARPET & FLOOR TILE	541.25	167	(374.25)	541.25	501	(40.25)	2,004	1,462.75
5045	ELECTRICAL	2,306.71	834	(1,472.71)	2,446.71	2,502	55.29	10,008	7,561.29
5050	ELEVATORS	0.00	1,000	1,000.00	0.00	3,000	3,000.00	12,000	12,000.00
5075	FENCES	0.00	84	84.00	0.00	252	252.00	1,008	1,008.00
5080	FIRE ALARMS & PREVENTION	0.00	1,250	1,250.00	0.00	3,750	3,750.00	15,000	15,000.00
5081	FLAG REPLACEMENT	0.00	44	44.00	0.00	132	132.00	528	528.00
5100	GUTTERS	4,596.00	834	(3,762.00)	4,596.00	2,502	(2,094.00)	10,008	5,412.00
5108	IRRIGATION	0.00	125	125.00	0.00	375	375.00	1,500	1,500.00
5110	KEYS & LOCKS	183.04	250	66.96	350.81	750	399.19	3,000	2,649.19
5115	LANDSCAPING	3,703.78	834	(2,869.78)	4,757.71	2,502	(2,255.71)	10,008	5,250.29
5117	LANDSCAPE COMMITTEE	0.00	417	417.00	0.00	1,251	1,251.00	5,004	5,004.00
5120	LIGHTING	1,023.28	417	(606.28)	1,519.39	1,251	(268.39)	5,004	3,484.61
5125	MISCELLANEOUS	0.00	10	10.00	23.56	30	6.44	120	96.44
5130	MULCHING	373.82	0	(373.82)	373.82	0	(373.82)	0	(373.82)
5135	PAINTING & S/R - INTERIOR	130.74	542	411.26	820.98	1,626	805.02	6,504	5,683.02
5140	PLUMBING	5,499.86	6,667	1,167.14	29,783.09	20,001	(9,782.09)	80,004	50,220.91
5145	POOL FURNITURE	0.00	42	42.00	0.00	126	126.00	504	504.00
5150	POOL REPAIR & SUPPLIES	0.00	667	667.00	0.00	2,001	2,001.00	8,004	8,004.00
5160	PROFESSIONAL SERVICE	0.00	334	334.00	0.00	1,002	1,002.00	4,008	4,008.00
5165	ROOF REPAIRS	4,480.06	1,666	(2,814.06)	4,480.06	4,998	517.94	19,992	15,511.94
5170	SALARIES	21,549.93	30,949	9,399.07	73,863.56	92,847	18,983.44	373,563	299,699.44
5171	SALARIES - OVERTIME	55.80	417	361.20	899.78	1,251	351.22	5,004	4,104.22
5175	SIGNS	263.06	42	(221.06)	615.09	126	(489.09)	504	(111.09)
5185	SUPPLIES	1,272.75	1,250	(22.75)	3,441.82	3,750	308.18	15,000	11,558.18
5197	TREES	0.00	1,667	1,667.00	0.00	5,001	5,001.00	20,004	20,004.00
5200	TOOLS & EQUIPMENT	0.00	334	334.00	0.00	1,002	1,002.00	4,008	4,008.00
	TOTAL MAINTENANCE & REPAIRS	50,669.63	60,136	9,466.37	155,544.08	180,408	24,863.92	723,807	568,262.92
CONTRACT SERVICES EXPENSES									
5310	CABLE CONTRACT	13,193.81	12,490	(703.81)	39,386.83	37,470	(1,916.83)	149,880	110,493.17
5315	ELEVATOR CONTRACT	0.00	0	0.00	15,631.56	15,632	0.44	15,632	0.44
5320	EXTERMINATING CONTRACT	0.00	0	0.00	11,229.86	0	(11,229.86)	13,921	2,691.14
5322	MOSQUITO CONTROL	0.00	0	0.00	0.00	0	0.00	1,050	1,050.00
5325	EXTERMINATING CONTRACT-TERMI	0.00	0	0.00	0.00	1,556	1,556.00	1,556	1,556.00
5327	FIRE ALARM MONITORING	0.00	0	0.00	0.00	0	0.00	3,897	3,897.00
5330	LANDSCAPE CONTRACT	2,981.97	2,923	(58.97)	8,923.16	8,769	(154.16)	35,076	26,152.84
5335	PATROL CONTRACT	7,269.00	6,256	(1,013.00)	28,725.65	18,768	(9,957.65)	75,072	46,346.35
5340	POOL CONTRACT	1,380.19	1,275	(105.19)	4,140.57	3,825	(315.57)	15,300	11,159.43
5355	TRASH CONTRACT	5,308.31	4,333	(975.31)	13,973.97	12,999	(974.97)	51,996	38,022.03
5360	WATER TREATMENT CONTRACT	2,318.72	2,240	(78.72)	7,214.88	6,720	(494.88)	26,880	19,665.12

THE BARCLAY OWNERS ASSOCIATION, INC.
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03/31/2024

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HOUSTON TX 77074

ACCT	M-T-D ACTUAL	MTD BUDGET	VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	VARIANCE	ANNUAL BUDGET	BUDGET REMAINING
TOTAL CONTRACT SERVICES	32,452.00	29,517	(2,935.00)	129,226.48	105,739	(23,487.48)	390,260	261,033.52
INSURANCE EXPENSES								
5401 ACCIDENT VOLUNTEERS	0.00	0	0.00	0.00	0	0.00	345	345.00
5402 BOILER & MACHINERY	321.17	0	(321.17)	963.51	0	(963.51)	3,971	3,007.49
5405 DIRECTORS & OFFICERS	927.86	0	(927.86)	2,783.58	0	(2,783.58)	11,471	8,687.42
5415 FLOOD	0.00	0	0.00	0.00	0	0.00	58,023	58,023.00
5417 GENERAL LIABILITY	921.90	0	(921.90)	2,765.70	0	(2,765.70)	11,398	8,632.30
5425 OTHER INSURANCE	5,331.75	6,632	1,300.25	15,562.83	19,896	4,333.17	79,584	64,021.17
5427 PROPERTY CASUALTY	47,874.13	0	(47,874.13)	143,622.39	0	(143,622.39)	592,874	449,251.61
5435 UMBRELLA	258.74	0	(258.74)	776.22	0	(776.22)	3,199	2,422.78
5440 WORKER'S COMPENSATION	0.00	459	459.00	0.00	1,377	1,377.00	5,508	5,508.00
TOTAL INSURANCE EXPENSES	55,635.55	7,091	(48,544.55)	166,474.23	21,273	(145,201.23)	766,373	599,898.77
GENERAL & ADMINISTRATIVE								
5505 ACCOUNTING/AUDITS	621.16	150	(471.16)	2,084.83	4,950	2,865.17	6,300	4,215.17
5510 ANSWERING SERVICE	258.72	334	75.28	3,607.98	1,002	(2,605.98)	4,008	400.02
5515 BANK CHARGES	90.82	75	(15.82)	221.64	225	3.36	900	678.36
5530 LEGAL-CORPORATE	3,534.50	1,250	(2,284.50)	3,717.00	3,750	33.00	15,000	11,283.00
5535 LEGAL-INDIVIDUAL	900.00	667	(233.00)	2,395.00	2,001	(394.00)	8,004	5,609.00
5540 MANAGEMENT FEE	3,795.00	3,795	0.00	11,419.98	11,385	(34.98)	45,540	34,120.02
5545 MISC ADMINISTRATIVE	84.21	250	165.79	1,873.23	750	(1,123.23)	3,000	1,126.77
5550 MEETING EXPENSE	0.00	84	84.00	175.00	252	77.00	1,008	833.00
5551 MILEAGE EXPENSE	15.00	75	60.00	273.40	225	(48.40)	900	626.60
5554 OFFICE EQUIPMENT	398.87	667	268.13	1,179.91	2,001	821.09	8,004	6,824.09
5555 OFFICE SUPPLIES&PRINTING	420.27	292	(128.27)	521.04	876	354.96	3,504	2,982.96
5562 POSTAGE	123.45	292	168.55	268.84	876	607.16	3,504	3,235.16
5565 PERMITS	437.92	803	365.08	437.92	2,409	1,971.08	9,636	9,198.08
5570 SALARIES	8,431.92	8,729	297.08	26,098.80	26,187	88.20	105,598	79,499.20
5580 UNIFORMS	0.00	125	125.00	0.00	375	375.00	1,500	1,500.00
5586 WEBSITE	0.00	84	84.00	0.00	252	252.00	1,008	1,008.00
TOTAL GEN'L & ADMINISTRATIVE	19,111.84	17,672	(1,439.84)	54,274.57	57,516	3,241.43	217,414	163,139.43
5605 ELECTRICITY	18,804.70	18,000	(804.70)	37,049.28	54,151	17,101.72	276,962	239,912.72
5610 GAS	5,524.67	3,000	(2,524.67)	10,564.30	11,000	435.70	45,749	35,184.70
5615 WATER & SEWER	15,403.19	19,000	3,596.81	52,093.12	52,980	886.88	256,893	204,799.88
5620 TELEPHONE	2,467.97	3,333	865.03	10,112.09	9,999	(113.09)	39,996	29,883.91
5625 INTERNET	844.69	666	(178.69)	2,336.20	1,998	(338.20)	7,992	5,655.80
TOTAL UTILITIES	43,045.22	43,999	953.78	112,154.99	130,128	17,973.01	627,592	515,437.01
TAX EXPENSES								
5710 EMPLOYER FICA	2,297.89	3,035	737.11	7,715.98	9,105	1,389.02	36,652	28,936.02
5730 UMEMPLOYMENT TAX	19.24	88	68.76	501.25	264	(237.25)	1,056	554.75
TOTAL TAXES	2,317.13	3,123	805.87	8,217.23	9,369	1,151.77	37,708	29,490.77
TOTAL OPERATING EXPENSES	203,231.37	161,538	(41,693.37)	625,891.58	504,433	(121,458.58)	2,763,154	2,137,262.42
CAPITAL IMPROVEMENTS								
6015 A/C & HEATING	0.00	0	0.00	33,448.61	0	(33,448.61)	0	(33,448.61)
6032 BALCONY	0.00	2,500	2,500.00	3,569.00	7,500	3,931.00	30,000	26,431.00
6040 BUILDING	0.00	0	0.00	4,041.00	0	(4,041.00)	0	(4,041.00)
6102 FIRE ALARMS & PREVENTION	0.00	1,579	1,579.00	0.00	4,737	4,737.00	18,946	18,946.00
6117 IRRIGATION	310.00	0	(310.00)	310.00	0	(310.00)	0	(310.00)
TOTAL CAPITAL IMPROVEMENTS	310.00	4,079	3,769.00	41,368.61	12,237	(29,131.61)	48,946	7,577.39
TOTAL EXPENSES	203,541.37	165,617	(37,924.37)	667,260.19	516,670	(150,590.19)	2,812,100	2,144,839.81
TOTAL EXPENSES	203,541.37	165,617	(37,924.37)	667,260.19	516,670	(150,590.19)	2,812,100	2,144,839.81
NET INCOME/(LOSS)	32,953.59	68,725	(35,771.41)	13,979.32	186,356	(172,376.68)	0	13,979.32

C/O CREATIVE MANAGEMENT CO.
8323 SOUTHWEST FRWY., STE. 330
HOUSTON TX 77074

	LAST	Mar	Mar	Feb	Jan	Dec	Nov	Oct	Sep	Aug	Jul	Jun	May	Apr
INCOME														
ASSESSMENTS	237,785	231,951	209,401	221,374	234,818	230,838	205,884	222,216	240,401	218,329	228,283	232,682	203,891	
FEES/COLLECTIONS	195	(45)	45	30	60	60	(45)	(195)	240	(105)	(15)	(75)	(45)	
FINE/DAMAGE	500	900	8,166	1,700	684	0	957	0	400	0	200	0	200	
INTEREST	54	53	60	86	61	71	5,490	93	97	105	106	78	1,684	
KEYS/CARDS/REMOTES	103	175	40	80	113	130	150	35	249	1,764	240	0	142	
LATE CHARGE	1,350	800	550	350	401	800	350	575	1,200	475	750	900	1,300	
LAUNDRY INCOME	0	1,212	0	0	0	965	0	0	280	0	0	0	234	
LEASE INCOME CLEAR CHANNE	200	0	100	0	0	300	200	100	500	675	400	0	100	
LEGAL	1,350	875	2,312	0	365	0	250	750	4,696	75	75	300	675	
MOVE IN/OUT FEE	0	25	75	0	50	125	325	0	300	0	200	0	100	
NSF CHARGE	0	25	0	0	0	0	0	0	0	0	0	0	0	
OTHER	0	0	0	0	0	15	0	0	15	0	0	0	0	
PAYMENT AGREEMENT	0	(76)	101	25	0	0	(25)	0	25	0	(75)	25	50	
SALE PACKET	1,200	600	0	300	300	1,200	1,500	600	600	1,500	2,100	0	300	
TENANT SCREENING	0	0	0	0	0	0	0	0	0	0	100	0	0	
TRANSFER FEE	425	0	(50)	0	0	0	0	(250)	250	0	0	(250)	(175)	
TOTAL INCOME	243,162	236,495	220,800	223,945	236,851	234,504	215,036	223,924	249,252	222,818	232,365	233,660	208,456	
OPERATING EXPENSES														
MAINTENANCE & REPAIRS														
A/C & HEATING	2,566	2,103	13,253	2,361	2,030	4,546	13,167	9,821	5,131	3,351	2,730	3,546	321	
ACCESS DOOR REPAIRS	0	0	417	332	200	0	0	265	0	2,580	0	0	0	
ACCESS GATE REPAIRS	0	0	0	0	0	0	0	0	245	0	200	0	0	
AWNINGS	3,897	0	0	0	0	2,013	0	0	0	0	0	0	0	
BUILDING	3,527	2,586	1,936	2,136	4,268	2,482	3,168	3,427	6,045	3,951	1,346	2,253	1,130	
CARPET CLEANING	0	0	1,636	271	7,312	7,328	0	0	972	0	0	271	520	
CARPET & FLOOR TILE	0	541	0	0	0	0	0	0	(11)	689	0	0	0	
CARPORTS/DRIVEWAYS/SIDEWA	0	0	0	0	0	0	1,080	0	0	0	0	0	0	
ELECTRICAL	340	2,307	0	140	0	330	240	0	0	0	0	0	0	
ELEVATORS	0	0	0	0	0	4,855	0	0	0	0	0	0	0	
FIRE ALARMS & PREVENTION	1,846	0	0	0	0	0	325	1,267	1,624	0	38	1,396	1,299	
FLAG REPLACEMENT	0	0	0	0	0	0	0	0	0	0	0	270	0	
GUTTERS	0	4,596	0	0	0	0	0	0	0	0	2,650	0	0	
IRRIGATION	0	0	0	0	0	0	0	0	0	0	0	146	0	
INSURANCE CLAIM	0	0	0	0	0	0	0	0	5,225	1,741	0	0	0	
KEYS & LOCKS	0	183	168	0	0	61	130	0	0	0	0	168	0	
LANDSCAPING	0	3,704	1,054	0	998	254	0	0	1,143	2,647	3,130	422	2,810	
LANDSCAPE COMMITTEE	0	0	0	0	375	0	0	444	0	0	0	0	0	
LIGHTING	0	1,023	486	11	287	182	0	2,912	195	15	59	363	0	
MISCELLANEOUS	0	0	10	14	0	12	0	0	0	0	0	0	51	
MULCHING	0	374	0	0	0	0	0	0	0	0	0	0	0	
PAINTING & S/R - INTERIOR	388	131	373	317	349	88	922	822	101	715	1,000	1,550	1,422	
PLUMBING	5,771	5,500	17,958	6,326	6,783	8,075	23,516	4,700	3,763	3,954	13,073	5,795	12,794	
POOL FURNITURE	0	0	0	0	111	0	0	0	246	255	0	0	0	
POOL REPAIR & SUPPLIES	0	0	0	0	0	0	511	189	99	0	49	57	675	
PROFESSIONAL SERVICE	2,975	0	0	0	0	0	0	0	0	0	0	0	0	
ROOF REPAIRS	0	4,480	0	0	0	1,241	2,530	0	0	8,031	0	2,094	967	
SALARIES	23,629	21,550	24,003	28,310	26,899	26,025	26,025	24,920	27,208	26,025	25,219	26,025	26,025	
SALARIES - OVERTIME	549	56	60	784	559	678	545	799	1,782	571	616	247	767	
SIGNS	0	263	290	62	0	0	363	0	0	0	0	415	0	
SUPPLIES	555	1,273	798	1,371	1,767	234	771	1,460	830	1,066	694	979	1,929	
TREES	0	0	0	0	0	5,000	0	0	7,500	2,300	750	0	0	
TOOLS & EQUIPMENT	0	0	0	0	0	195	0	529	0	447	0	0	0	
TOTAL MAINTENANCE & REPAI	46,044	50,670	62,441	42,434	51,938	63,599	73,292	51,554	54,597	63,539	53,104	46,747	50,709	
CONTRACT SERVICES EXPENSES														
CABLE CONTRACT	12,989	13,194	13,097	13,097	12,483	12,694	25,269	12,910	13,401	12,795	13,300	224	12,780	
ELEVATOR CONTRACT	0	0	0	15,632	0	0	0	0	0	0	0	0	0	
EXTERMINATING CONTRACT	0	0	11,230	0	0	0	0	0	0	0	0	0	13,921	
MOSQUITO CONTROL	0	0	0	0	0	230	215	175	175	175	95	0	0	
EXTERMINATING CONTRACT-TE	0	0	0	0	0	0	0	0	0	0	0	0	1,452	
FIRE ALARM MONITORING	0	0	0	0	0	0	0	0	0	0	3,897	0	0	
LANDSCAPE CONTRACT	3,443	2,982	2,982	2,959	2,959	2,959	2,959	2,959	2,959	2,959	2,959	2,959	2,950	
PATROL CONTRACT	14,159	7,269	7,198	14,259	8,595	11,307	14,159	11,429	11,327	16,991	14,159	5,664	14,159	
POOL CONTRACT	0	1,380	1,380	1,380	1,380	2,300	1,380	460	2,971	249	1,884	1,884	0	
TRASH CONTRACT	4,816	5,308	4,333	4,333	0	9,322	4,809	4,766	4,966	433	9,055	4,766	4,766	
WATER TREATMENT CONTRACT	3,496	2,319	2,319	2,577	2,238	980	2,238	2,238	2,238	3,496	980	2,238	2,238	
TOTAL CONTRACT SERVICES	38,902	32,452	42,538	54,237	27,656	39,792	51,029	34,937	38,037	37,098	46,329	17,735	52,266	
INSURANCE EXPENSES														
ACCIDENT VOLUNTEERS	0	0	0	0	0	0	0	0	0	0	300	0	0	
BOILER & MACHINERY	0	321	321	321	321	321	321	321	321	321	345	0	0	
DIRECTORS & OFFICERS	0	928	928	928	928	928	928	928	928	928	998	0	0	
FLOOD	0	0	0	0	0	0	0	0	40,755	0	17,268	0	0	
GENERAL LIABILITY	0	922	922	922	922	922	922	922	922	922	991	0	0	
OTHER INSURANCE	5,629	5,332	5,116	5,116	5,116	5,116	5,116	5,116	5,116	4,391	2,311	2,311	5,840	
PROPERTY CASUALTY	0	47,874	47,874	47,874	47,874	47,874	47,874	47,874	47,874	47,874	52,382	0	5,829	
UMBRELLA	0	259	259	259	259	259	259	259	259	259	278	0	0	