

C/O CREATIVE MANAGEMENT CO.
8323 SOUTHWEST FRWY., STE. 330
HOUSTON TX 77074

		ENDING BALANCE	TOTAL
ASSETS			
CURRENT ASSETS			
1105	PACIFIC WESTERN OPERATING ACCOUNT	74,266.37	
1126	ALLIANCE ASSOCIATION BANK	25,235.41	
1152	CAPITAL ONE BANK	25,056.88	
	TOTAL CURRENT ASSETS		124,558.66
RESERVES			
1970	MORGAN STANLEY CERTIFICATE 04/05/24	200,000.00	
1970	MORGAN STANLEY MONEY MARKET	209,185.36	
	TOTAL RESERVES		409,185.36
	TOTAL ASSETS		533,744.02
LIABILITIES AND CAPITAL			
CAPITAL			
3910	RETAINED EARNINGS	(56,644.51)	
3915	RESERVE- CONTINGENCY	605,404.32	
	CURRENT INCOME	(15,015.79)	
	TOTAL CAPITAL		533,744.02
	TOTAL LIABILITIES/CAPITAL		533,744.02

THE BARCLAY OWNERS ASSOCIATION, INC.
STATEMENT OF OPERATIONS VARIANCE
01/31/2024

C/O CREATIVE MANAGEMENT CO.
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HOUSTON TX 77074

ACCT	M-T-D ACTUAL	MTD BUDGET	VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	VARIANCE	ANNUAL BUDGET	BUDGET REMAINING
INCOME								
4100	ASSESSMENTS	221,373.69	231,361	(9,987.31)	221,373.69	231,361	(9,987.31)	2,776,328 (2,554,954.31)
4225	FEES/COLLECTIONS	30.00	0	30.00	30.00	0	30.00	0 30.00
4250	FINE/DAMAGE	1,700.00	200	1,500.00	1,700.00	200	1,500.00	2,400 (700.00)
4300	INTEREST	86.36	200	(113.64)	86.36	200	(113.64)	2,400 (2,313.64)
4350	KEYS/CARDS/REMOTES	80.00	130	(50.00)	80.00	130	(50.00)	1,560 (1,480.00)
4400	LATE CHARGE	350.00	600	(250.00)	350.00	600	(250.00)	7,200 (6,850.00)
4420	LAUNDRY INCOME	0.00	334	(334.00)	0.00	334	(334.00)	4,008 (4,008.00)
4440	LEASE INCOME CLEAR CHANNEL	0.00	292	(292.00)	0.00	292	(292.00)	3,504 (3,504.00)
4450	LEGAL	0.00	500	(500.00)	0.00	500	(500.00)	6,000 (6,000.00)
4455	MOVE IN/OUT FEE	0.00	50	(50.00)	0.00	50	(50.00)	600 (600.00)
4573	PAYMENT AGREEMENT	25.00	0	25.00	25.00	0	25.00	0 25.00
4610	SALE PACKET	300.00	675	(375.00)	300.00	675	(375.00)	8,100 (7,800.00)
	TOTAL INCOME	223,945.05	234,342	(10,396.95)	223,945.05	234,342	(10,396.95)	2,812,100 (2,588,154.95)
OPERATING EXPENSES								
MAINTENANCE & REPAIRS								
5005	A/C & HEATING	2,361.14	3,000	638.86	2,361.14	3,000	638.86	36,000 33,638.86
5010	ACCESS DOOR REPAIRS	331.94	250	(81.94)	331.94	250	(81.94)	3,000 2,668.06
5015	ACCESS GATE REPAIRS	0.00	209	209.00	0.00	209	209.00	2,508 2,508.00
5018	AWNINGS	0.00	167	167.00	0.00	167	167.00	2,004 2,004.00
5023	BRICK & MASONRY	0.00	250	250.00	0.00	250	250.00	3,000 3,000.00
5025	BUILDING	2,135.88	4,167	2,031.12	2,135.88	4,167	2,031.12	50,004 47,868.12
5033	CARPET CLEANING	270.63	1,250	979.37	270.63	1,250	979.37	15,000 14,729.37
5035	CARPET & FLOOR TILE	0.00	167	167.00	0.00	167	167.00	2,004 2,004.00
5045	ELECTRICAL	140.00	834	694.00	140.00	834	694.00	10,008 9,868.00
5050	ELEVATORS	0.00	1,000	1,000.00	0.00	1,000	1,000.00	12,000 12,000.00
5075	FENCES	0.00	84	84.00	0.00	84	84.00	1,008 1,008.00
5080	FIRE ALARMS & PREVENTION	0.00	1,250	1,250.00	0.00	1,250	1,250.00	15,000 15,000.00
5081	FLAG REPLACEMENT	0.00	44	44.00	0.00	44	44.00	528 528.00
5100	GUTTERS	0.00	834	834.00	0.00	834	834.00	10,008 10,008.00
5108	IRRIGATION	0.00	125	125.00	0.00	125	125.00	1,500 1,500.00
5110	KEYS & LOCKS	0.00	250	250.00	0.00	250	250.00	3,000 3,000.00
5115	LANDSCAPING	0.00	834	834.00	0.00	834	834.00	10,008 10,008.00
5117	LANDSCAPE COMMITTEE	0.00	417	417.00	0.00	417	417.00	5,004 5,004.00
5120	LIGHTING	10.60	417	406.40	10.60	417	406.40	5,004 4,993.40
5125	MISCELLANEOUS	13.56	10	(3.56)	13.56	10	(3.56)	120 106.44
5135	PAINTING & S/R - INTERIOR	317.28	542	224.72	317.28	542	224.72	6,504 6,186.72
5140	PLUMBING	6,325.60	6,667	341.40	6,325.60	6,667	341.40	80,004 73,678.40
5145	POOL FURNITURE	0.00	42	42.00	0.00	42	42.00	504 504.00
5150	POOL REPAIR & SUPPLIES	0.00	667	667.00	0.00	667	667.00	8,004 8,004.00
5160	PROFESSIONAL SERVICE	0.00	334	334.00	0.00	334	334.00	4,008 4,008.00
5165	ROOF REPAIRS	0.00	1,666	1,666.00	0.00	1,666	1,666.00	19,992 19,992.00
5170	SALARIES	28,310.47	30,949	2,638.53	28,310.47	30,949	2,638.53	373,563 345,252.53
5171	SALARIES - OVERTIME	783.51	417	(366.51)	783.51	417	(366.51)	5,004 4,220.49
5175	SIGNS	61.96	42	(19.96)	61.96	42	(19.96)	504 442.04
5185	SUPPLIES	1,371.21	1,250	(121.21)	1,371.21	1,250	(121.21)	15,000 13,628.79
5197	TREES	0.00	1,667	1,667.00	0.00	1,667	1,667.00	20,004 20,004.00
5200	TOOLS & EQUIPMENT	0.00	334	334.00	0.00	334	334.00	4,008 4,008.00
	TOTAL MAINTENANCE & REPAIRS	42,433.78	60,136	17,702.22	42,433.78	60,136	17,702.22	723,807 681,373.22
CONTRACT SERVICES EXPENSES								
5310	CABLE CONTRACT	13,096.51	12,490	(606.51)	13,096.51	12,490	(606.51)	149,880 136,783.49
5315	ELEVATOR CONTRACT	15,631.56	15,632	0.44	15,631.56	15,632	0.44	15,632 0.44
5320	EXTERMINATING CONTRACT	0.00	0	0.00	0.00	0	0.00	13,921 13,921.00
5322	MOSQUITO CONTROL	0.00	0	0.00	0.00	0	0.00	1,050 1,050.00
5325	EXTERMINATING CONTRACT-TERMI	0.00	1,556	1,556.00	0.00	1,556	1,556.00	1,556 1,556.00
5327	FIRE ALARM MONITORING	0.00	0	0.00	0.00	0	0.00	3,897 3,897.00
5330	LANDSCAPE CONTRACT	2,959.22	2,923	(36.22)	2,959.22	2,923	(36.22)	35,076 32,116.78
5335	PATROL CONTRACT	14,259.10	6,256	(8,003.10)	14,259.10	6,256	(8,003.10)	75,072 60,812.90
5340	POOL CONTRACT	1,380.19	1,275	(105.19)	1,380.19	1,275	(105.19)	15,300 13,919.81
5355	TRASH CONTRACT	4,332.83	4,333	0.17	4,332.83	4,333	0.17	51,996 47,663.17
5360	WATER TREATMENT CONTRACT	3,557.44	2,240	(1,317.44)	3,557.44	2,240	(1,317.44)	26,880 23,322.56
	TOTAL CONTRACT SERVICES	55,216.85	46,705	(8,511.85)	55,216.85	46,705	(8,511.85)	390,260 335,043.15

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HOUSTON TX 77074

ACCT	M-T-D ACTUAL	MTD BUDGET	VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	VARIANCE	ANNUAL BUDGET	BUDGET REMAINING
INSURANCE EXPENSES								
5401	0.00	0	0.00	0.00	0	0.00	345	345.00
5402	321.17	0	(321.17)	321.17	0	(321.17)	3,971	3,649.83
5405	927.86	0	(927.86)	927.86	0	(927.86)	11,471	10,543.14
5415	0.00	0	0.00	0.00	0	0.00	58,023	58,023.00
5417	921.90	0	(921.90)	921.90	0	(921.90)	11,398	10,476.10
5425	5,115.54	6,632	1,516.46	5,115.54	6,632	1,516.46	79,584	74,468.46
5427	47,874.13	0	(47,874.13)	47,874.13	0	(47,874.13)	592,874	544,999.87
5435	258.74	0	(258.74)	258.74	0	(258.74)	3,199	2,940.26
5440	0.00	459	459.00	0.00	459	459.00	5,508	5,508.00
	55,419.34	7,091	(48,328.34)	55,419.34	7,091	(48,328.34)	766,373	710,953.66
GENERAL & ADMINISTRATIVE								
5505	838.37	4,650	3,811.63	838.37	4,650	3,811.63	6,300	5,461.63
5510	3,090.54	334	(2,756.54)	3,090.54	334	(2,756.54)	4,008	917.46
5515	66.68	75	8.32	66.68	75	8.32	900	833.32
5530	182.50	1,250	1,067.50	182.50	1,250	1,067.50	15,000	14,817.50
5535	500.00	667	167.00	500.00	667	167.00	8,004	7,504.00
5540	3,829.98	3,795	(34.98)	3,829.98	3,795	(34.98)	45,540	41,710.02
5545	1,240.86	250	(990.86)	1,240.86	250	(990.86)	3,000	1,759.14
5550	100.00	84	(16.00)	100.00	84	(16.00)	1,008	908.00
5551	115.20	75	(40.20)	115.20	75	(40.20)	900	784.80
5554	416.55	667	250.45	416.55	667	250.45	8,004	7,587.45
5555	32.55	292	259.45	32.55	292	259.45	3,504	3,471.45
5562	64.02	292	227.98	64.02	292	227.98	3,504	3,439.98
5565	0.00	803	803.00	0.00	803	803.00	9,636	9,636.00
5570	9,234.96	8,729	(505.96)	9,234.96	8,729	(505.96)	105,598	96,363.04
5580	0.00	125	125.00	0.00	125	125.00	1,500	1,500.00
5586	0.00	84	84.00	0.00	84	84.00	1,008	1,008.00
	19,712.21	22,172	2,459.79	19,712.21	22,172	2,459.79	217,414	197,701.79
UTILITIES								
5605	18,244.58	19,143	898.42	18,244.58	19,143	898.42	276,962	258,717.42
5610	0.00	5,000	5,000.00	0.00	5,000	5,000.00	45,749	45,749.00
5615	18,889.34	17,045	(1,844.34)	18,889.34	17,045	(1,844.34)	256,893	238,003.66
5620	3,965.34	3,333	(632.34)	3,965.34	3,333	(632.34)	39,996	36,030.66
5625	744.12	666	(78.12)	744.12	666	(78.12)	7,992	7,247.88
	41,843.38	45,187	3,343.62	41,843.38	45,187	3,343.62	627,592	585,748.62
TAX EXPENSES								
5710	2,932.17	3,035	102.83	2,932.17	3,035	102.83	36,652	33,719.83
5730	312.72	88	(224.72)	312.72	88	(224.72)	1,056	743.28
	3,244.89	3,123	(121.89)	3,244.89	3,123	(121.89)	37,708	34,463.11
	217,870.45	184,414	(33,456.45)	217,870.45	184,414	(33,456.45)	2,763,154	2,545,283.55
CAPITAL IMPROVEMENTS								
6015	17,049.39	0	(17,049.39)	17,049.39	0	(17,049.39)	0	(17,049.39)
6032	0.00	2,500	2,500.00	0.00	2,500	2,500.00	30,000	30,000.00
6040	4,041.00	0	(4,041.00)	4,041.00	0	(4,041.00)	0	(4,041.00)
6102	0.00	1,579	1,579.00	0.00	1,579	1,579.00	18,946	18,946.00
	21,090.39	4,079	(17,011.39)	21,090.39	4,079	(17,011.39)	48,946	27,855.61
	238,960.84	188,493	(50,467.84)	238,960.84	188,493	(50,467.84)	2,812,100	2,573,139.16
	238,960.84	188,493	(50,467.84)	238,960.84	188,493	(50,467.84)	2,812,100	2,573,139.16
	(15,015.79)	45,849	(60,864.79)	(15,015.79)	45,849	(60,864.79)	0	(15,015.79)

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	LAST												
	Jan	Jan	Dec	Nov	Oct	Sep	Aug	Jul	Jun	May	Apr	Mar	Feb
INCOME													
ASSESSMENTS	230,037	221,374	234,818	230,838	205,884	222,216	240,401	218,329	228,283	232,682	203,891	237,785	209,637
FEE/COLLECTIONS	105	30	60	60	(45)	(195)	240	(105)	(15)	(75)	(45)	195	(75)
FINE/DAMAGE	1,275	1,700	684	0	957	0	400	0	200	0	200	500	165
INTEREST	1,554	86	61	71	5,490	93	97	105	106	78	1,684	54	68
KEYS/CARDS/REMOTES	122	80	113	130	150	35	249	1,764	240	0	142	103	303
LATE CHARGE	800	350	401	800	350	575	1,200	475	750	900	1,300	1,350	750
LAUNDRY INCOME	0	0	0	965	0	0	280	0	0	0	234	0	1,070
LEASE INCOME CLEAR CHANNE	200	0	0	300	200	100	500	675	400	0	100	200	300
LEGAL	950	0	365	0	250	750	4,696	75	75	300	675	1,350	0
MOVE IN/OUT FEE	0	0	50	125	325	0	300	0	200	0	100	0	0
OTHER	0	0	0	15	0	0	15	0	0	0	0	0	0
PAYMENT AGREEMENT	100	25	0	0	(25)	0	25	0	(75)	25	50	0	(100)
SALE PACKET	300	300	300	1,200	1,500	600	600	1,500	2,100	0	300	1,200	1,800
TENANT SCREENING	0	0	0	0	0	0	0	0	100	0	0	0	0
TRANSFER FEE	0	0	0	0	0	(250)	250	0	0	(250)	(175)	425	0
TOTAL INCOME	235,443	223,945	236,851	234,504	215,036	223,924	249,252	222,818	232,365	233,660	208,456	243,162	213,918
OPERATING EXPENSES													
MAINTENANCE & REPAIRS													
A/C & HEATING	2,859	2,361	2,030	4,546	13,167	9,821	5,131	3,351	2,730	3,546	321	2,566	2,402
ACCESS DOOR REPAIRS	0	332	200	0	0	265	0	2,580	0	0	0	0	0
ACCESS GATE REPAIRS	0	0	0	0	0	0	245	0	200	0	0	0	0
AWNINGS	4,092	0	0	2,013	0	0	0	0	0	0	0	3,897	0
BUILDING	1,994	2,136	4,268	2,482	3,168	3,427	6,045	3,951	1,346	2,253	1,130	3,527	2,426
CARPET CLEANING	5,769	271	7,312	7,328	0	0	972	0	0	271	520	0	0
CARPET & FLOOR TILE	0	0	0	0	0	0	(11)	689	0	0	0	0	0
CARPORTS/DRIVEWAYS/SIDEWA	0	0	0	0	1,080	0	0	0	0	0	0	0	0
ELECTRICAL	0	140	0	330	240	0	0	0	0	0	0	340	538
ELEVATORS	0	0	0	4,855	0	0	0	0	0	0	0	0	0
FIRE ALARMS & PREVENTION	2,165	0	0	0	325	1,267	1,624	0	38	1,396	1,299	1,846	0
FLAG REPLACEMENT	0	0	0	0	0	0	0	0	270	0	0	0	0
GUTTERS	875	0	0	0	0	0	0	0	2,650	0	0	0	2,400
IRRIGATION	0	0	0	0	0	0	0	0	0	146	0	0	0
INSURANCE CLAIM	0	0	0	0	0	0	5,225	1,741	0	0	0	0	0
KEYS & LOCKS	1,895	0	0	61	130	0	0	0	0	168	0	0	163
LANDSCAPING	0	0	998	254	0	0	1,143	2,647	3,130	422	2,810	0	0
LANDSCAPE COMMITTEE	0	0	375	0	0	444	0	0	0	0	0	0	0
LIGHTING	0	11	287	182	0	2,912	195	15	59	363	0	0	19
MISCELLANEOUS	0	14	0	12	0	0	0	0	0	0	51	0	0
PAINTING & S/R - INTERIOR	422	317	349	88	922	822	101	715	1,000	1,550	1,422	388	0
PLUMBING	10,042	6,326	6,783	8,075	23,516	4,700	3,763	3,954	13,073	5,795	12,794	5,771	3,668
POOL FURNITURE	214	0	111	0	0	0	246	255	0	0	0	0	0
POOL REPAIR & SUPPLIES	1,168	0	0	0	511	189	99	0	49	57	675	0	0
PROFESSIONAL SERVICE	0	0	0	0	0	0	0	0	0	0	0	2,975	0
ROOF REPAIRS	2,839	0	0	1,241	2,530	0	0	8,031	0	2,094	967	0	4,923
SALARIES	30,308	28,310	26,899	26,025	26,025	24,920	27,208	26,025	25,219	26,025	26,025	23,629	28,721
SALARIES - OVERTIME	407	784	559	678	545	799	1,782	571	616	247	767	549	240
SIGNS	0	62	0	0	363	0	0	0	0	415	0	0	0
SUPPLIES	1,717	1,371	1,767	234	771	1,460	830	1,066	694	979	1,929	555	1,049
TREES	0	0	0	5,000	0	0	0	7,500	2,300	750	0	0	0
TOOLS & EQUIPMENT	0	0	0	195	0	529	0	447	0	0	0	0	0
TOTAL MAINTENANCE & REPAI	66,766	42,434	51,938	63,599	73,292	51,554	54,597	63,539	53,104	46,747	50,709	46,044	46,549
CONTRACT SERVICES EXPENSES													
CABLE CONTRACT	12,757	13,097	12,483	12,694	25,269	12,910	13,401	12,795	13,300	224	12,780	12,989	12,988
ELEVATOR CONTRACT	14,747	15,632	0	0	0	0	0	0	0	0	0	0	0
EXTERMINATING CONTRACT	0	0	0	0	0	0	0	0	0	0	13,921	0	0
MOSQUITO CONTROL	0	0	0	230	215	175	175	175	95	0	0	0	0
EXTERMINATING CONTRACT-TE	0	0	0	0	0	0	0	0	0	0	1,452	0	0
FIRE ALARM MONITORING	0	0	0	0	0	0	0	0	3,897	0	0	0	0
LANDSCAPE CONTRACT	2,937	2,959	2,959	2,959	2,959	2,959	2,959	2,959	2,959	2,959	2,950	3,443	2,950
PATROL CONTRACT	13,471	14,259	8,595	11,307	14,159	11,429	11,327	16,991	14,159	5,664	14,159	14,159	8,495
POOL CONTRACT	0	1,380	1,380	2,300	1,380	460	2,971	249	1,884	1,884	0	0	0
TRASH CONTRACT	4,866	4,333	0	9,322	4,809	4,766	4,966	433	9,055	4,766	4,766	4,816	4,766
WATER TREATMENT CONTRACT	1,960	3,557	2,238	980	2,238	2,238	2,238	3,496	980	2,238	2,238	3,496	2,238
TOTAL CONTRACT SERVICES	50,737	55,217	27,656	39,792	51,029	34,937	38,037	37,098	46,329	17,735	52,266	38,902	31,437
INSURANCE EXPENSES													
ACCIDENT VOLUNTEERS	0	0	0	0	0	0	0	0	300	0	0	0	0
BOILER & MACHINERY	0	321	321	321	321	321	321	321	345	0	0	0	0
DIRECTORS & OFFICERS	0	928	928	928	928	928	928	928	998	0	0	0	0
FLOOD	0	0	0	0	0	0	40,755	0	17,268	0	0	0	0
GENERAL LIABILITY	0	922	922	922	922	922	922	922	991	0	0	0	0
OTHER INSURANCE	6,319	5,116	5,116	5,116	5,116	5,116	5,116	4,391	2,311	2,311	5,840	5,629	6,248
PROPERTY CASUALTY	0	47,874	47,874	47,874	47,874	47,874	47,874	47,874	52,382	0	5,829	0	0
UMBRELLA	0	259	259	259	259	259	259	259	278	0	0	0	0
WORKER'S COMPENSATION	0	0	0	0	0	0	0	0	5,026	0	0	0	0
TOTAL INSURANCE EXPENSES	6,319	55,419	55,419	55,419	55,419	55,419	96,174	54,694	79,899	2,311	11,669	5,629	6,248