

C/O CREATIVE MANAGEMENT CO.
8323 SOUTHWEST FRWY., STE. 330
HOUSTON TX 77074

		ENDING BALANCE	TOTAL
ASSETS			
CURRENT ASSETS			
1105	PACIFIC WESTERN OPERATING ACCOUNT	8,492.80	
1126	ALLIANCE ASSOCIATION BANK	25,229.08	
1152	CAPITAL ONE BANK	25,035.07	
	TOTAL CURRENT ASSETS		58,756.95
RESERVES			
1970	MORGAN STANLEY CERTIFICATE 04/05/24	200,000.00	
1970	MORGAN STANLEY MONEY MARKET	247,573.71	
	TOTAL RESERVES		447,573.71
	TOTAL ASSETS		506,330.66
LIABILITIES AND CAPITAL			
CAPITAL			
3910	RETAINED EARNINGS	(79,226.10)	
3915	RESERVE- CONTINGENCY	605,404.32	
	CURRENT INCOME	(19,847.56)	
	TOTAL CAPITAL		506,330.66
	TOTAL LIABILITIES/CAPITAL		506,330.66

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RECAP OF CASH FLOW

BEGINNING CASH	510,526.57
NET INCOME FROM OPERATIONS	(4,195.91)
ENDING CASH	506,330.66
CASH ACCOUNT	
PACIFIC WESTERN OPERATING ACCO	8,492.80
ALLIANCE ASSOCIATION BANK	25,229.08
CAPITAL ONE BANK	25,035.07
MORGAN STANLEY WEALTH MGMT	447,573.71
	506,330.66

THE BARCLAY OWNERS ASSOCIATION, INC.
STATEMENT OF OPERATIONS VARIANCE
11/30/2023

C/O CREATIVE MANAGEMENT CO.
8323 SOUTHWEST FRWY., STE. 330
HOUSTON TX 77074

ACCT	M-T-D ACTUAL	MTD BUDGET	VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	VARIANCE	ANNUAL BUDGET	BUDGET REMAINING	
INCOME									
4100	ASSESSMENTS	230,837.70	224,622	6,215.70	2,459,983.49	2,470,842	(10,858.51)	2,695,464	(235,480.51)
4225	FEES/COLLECTIONS	60.00	0	60.00	45.00	0	45.00	0	45.00
4250	FINE/DAMAGE	0.00	200	(200.00)	3,697.16	2,200	1,497.16	2,400	1,297.16
4300	INTEREST	70.97	200	(129.03)	9,400.10	2,200	7,200.10	2,400	7,000.10
4350	KEYS/CARDS/REMOTES	130.00	130	0.00	3,237.86	1,430	1,807.86	1,560	1,677.86
4400	LATE CHARGE	800.00	600	200.00	9,250.00	6,600	2,650.00	7,200	2,050.00
4420	LAUNDRY INCOME	965.36	334	631.36	2,548.67	3,674	(1,125.33)	4,008	(1,459.33)
4440	LEASE INCOME CLEAR CHANNEL	300.00	292	8.00	2,975.00	3,212	(237.00)	3,504	(529.00)
4450	LEGAL	0.00	500	(500.00)	9,120.58	5,500	3,620.58	6,000	3,120.58
4455	MOVE IN/OUT FEE	125.00	50	75.00	1,050.00	550	500.00	600	450.00
4550	OTHER	15.00	0	15.00	30.00	0	30.00	0	30.00
4610	SALE PACKET	1,200.00	675	525.00	11,100.00	7,425	3,675.00	8,100	3,000.00
4750	TENANT SCREENING	0.00	0	0.00	100.00	0	100.00	0	100.00
	TOTAL INCOME	234,504.03	227,603	6,901.03	2,512,537.86	2,503,633	8,904.86	2,731,236	(218,698.14)
OPERATING EXPENSES									
MAINTENANCE & REPAIRS									
5005	A/C & HEATING	4,546.39	3,000	(1,546.39)	50,438.87	33,000	(17,438.87)	36,000	(14,438.87)
5010	ACCESS DOOR REPAIRS	0.00	250	250.00	2,845.21	2,750	(95.21)	3,000	154.79
5015	ACCESS GATE REPAIRS	0.00	209	209.00	444.70	2,299	1,854.30	2,508	2,063.30
5018	AWNINGS	2,013.45	167	(1,846.45)	10,002.30	1,837	(8,165.30)	2,004	(7,998.30)
5023	BRICK & MASONRY	0.00	250	250.00	0.00	2,750	2,750.00	3,000	3,000.00
5025	BUILDING	2,481.93	4,167	1,685.07	31,749.65	45,837	14,087.35	50,004	18,254.35
5033	CARPET CLEANING	7,328.31	1,250	(6,078.31)	14,860.16	13,750	(1,110.16)	15,000	139.84
5035	CARPET & FLOOR TILE	0.00	417	417.00	677.62	4,587	3,909.38	5,004	4,326.38
5040	CARPORTS/DRIVEWAYS/SIDEWALKS	0.00	0	0.00	1,080.00	0	(1,080.00)	0	(1,080.00)
5045	ELECTRICAL	330.32	1,000	669.68	1,448.30	11,000	9,551.70	12,000	10,551.70
5050	ELEVATORS	4,854.73	1,000	(3,854.73)	4,854.73	11,000	6,145.27	12,000	7,145.27
5075	FENCES	0.00	84	84.00	0.00	924	924.00	1,008	1,008.00
5080	FIRE ALARMS & PREVENTION	0.00	1,250	1,250.00	9,959.01	13,750	3,790.99	15,000	5,040.99
5081	FLAG REPLACEMENT	0.00	44	44.00	269.95	484	214.05	528	258.05
5100	GUTTERS	0.00	834	834.00	5,925.00	9,174	3,249.00	10,008	4,083.00
5108	IRRIGATION	0.00	125	125.00	145.85	1,375	1,229.15	1,500	1,354.15
5109	INSURANCE CLAIM	0.00	0	0.00	6,965.89	0	(6,965.89)	0	(6,965.89)
5110	KEYS & LOCKS	60.62	250	189.38	2,416.22	2,750	333.78	3,000	583.78
5115	LANDSCAPING	253.85	1,061	807.15	10,406.65	11,671	1,264.35	12,732	2,325.35
5117	LANDSCAPE COMMITTEE	0.00	617	617.00	443.83	6,787	6,343.17	7,404	6,960.17
5120	LIGHTING	181.81	417	235.19	3,745.20	4,587	841.80	5,004	1,258.80
5125	MISCELLANEOUS	11.55	10	(1.55)	62.05	110	47.95	120	57.95
5135	PAINTING & S/R - INTERIOR	87.86	542	454.14	7,429.38	5,962	(1,467.38)	6,504	(925.38)
5140	PLUMBING	8,075.14	7,500	(575.14)	95,151.26	82,500	(12,651.26)	90,000	(5,151.26)
5145	POOL FURNITURE	0.00	42	42.00	716.23	462	(254.23)	504	(212.23)
5150	POOL REPAIR & SUPPLIES	0.00	834	834.00	2,747.18	9,174	6,426.82	10,008	7,260.82
5160	PROFESSIONAL SERVICE	0.00	334	334.00	2,975.00	3,674	699.00	4,008	1,033.00
5165	ROOF REPAIRS	1,241.14	1,250	8.86	22,625.29	13,750	(8,875.29)	15,000	(7,625.29)
5170	SALARIES	26,025.12	29,661	3,635.88	290,131.39	326,271	36,139.61	358,107	67,975.61
5171	SALARIES - OVERTIME	678.17	0	(678.17)	7,200.86	0	(7,200.86)	0	(7,200.86)
5175	SIGNS	0.00	42	42.00	777.54	462	(315.54)	504	(273.54)
5185	SUPPLIES	234.26	1,250	1,015.74	11,283.82	13,750	2,466.18	15,000	3,716.18
5197	TREES	5,000.00	1,667	(3,333.00)	15,550.00	18,337	2,787.00	20,004	4,454.00
5200	TOOLS & EQUIPMENT	194.82	334	139.18	1,170.65	3,674	2,503.35	4,008	2,837.35
	TOTAL MAINTENANCE & REPAIRS	63,599.47	59,858	(3,741.47)	616,499.79	658,438	41,938.21	720,471	103,971.21
CONTRACT SERVICES EXPENSES									
5310	CABLE CONTRACT	12,693.74	12,423	(270.74)	142,106.54	136,653	(5,453.54)	149,076	6,969.46
5315	ELEVATOR CONTRACT	0.00	0	0.00	14,747.04	14,747	(0.04)	14,747	(0.04)
5320	EXTERMINATING CONTRACT	0.00	0	0.00	13,920.60	13,102	(818.60)	13,671	(249.60)
5322	MOSQUITO CONTROL	230.00	218	(12.00)	1,065.00	1,744	679.00	1,566	501.00
5325	EXTERMINATING CONTRACT-TERM	0.00	0	0.00	1,452.23	1,358	(94.23)	1,358	(94.23)
5327	FIRE ALARM MONITORING	0.00	0	0.00	3,897.00	5,118	1,221.00	5,118	1,221.00
5330	LANDSCAPE CONTRACT	2,959.22	2,685	(274.22)	32,993.82	29,535	(3,458.82)	32,220	(773.82)
5335	PATROL CONTRACT	11,306.66	11,327	20.34	135,320.04	124,597	(10,723.04)	135,924	603.96
5340	POOL CONTRACT	2,300.32	0	(2,300.32)	11,127.40	0	(11,127.40)	0	(11,127.40)
5355	TRASH CONTRACT	9,321.77	4,094	(5,227.77)	57,328.39	45,034	(12,294.39)	49,128	(8,200.39)
5360	WATER TREATMENT CONTRACT	980.00	2,226	1,246.00	24,340.70	24,486	145.30	26,712	2,371.30

THE BARCLAY OWNERS ASSOCIATION, INC.
STATEMENT OF OPERATIONS VARIANCE
11/30/2023

C/O CREATIVE MANAGEMENT CO.
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HOUSTON TX 77074

ACCT	M-T-D ACTUAL	MTD BUDGET	VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	VARIANCE	ANNUAL BUDGET	BUDGET REMAINING
TOTAL CONTRACT SERVICES	39,791.71	32,973	(6,818.71)	438,298.76	396,374	(41,924.76)	429,520	(8,778.76)
INSURANCE EXPENSES								
5401 ACCIDENT VOLUNTEERS	0.00	0	0.00	300.00	300	0.00	300	0.00
5402 BOILER & MACHINERY	321.17	0	(321.17)	1,951.12	2,430	478.88	2,430	478.88
5405 DIRECTORS & OFFICERS	927.86	0	(927.86)	5,636.81	9,996	4,359.19	9,996	4,359.19
5415 FLOOD	0.00	0	0.00	58,023.00	57,742	(281.00)	57,742	(281.00)
5417 GENERAL LIABILITY	921.90	0	(921.90)	5,600.61	9,591	3,990.39	9,591	3,990.39
5425 OTHER INSURANCE	5,115.54	6,632	1,516.46	53,510.43	72,952	19,441.57	79,584	26,073.57
5427 PROPERTY CASUALTY	47,874.13	0	(47,874.13)	297,580.97	361,713	64,132.03	361,713	64,132.03
5435 UMBRELLA	258.74	0	(258.74)	1,571.86	2,390	818.14	2,390	818.14
5440 WORKER'S COMPENSATION	0.00	0	0.00	5,026.29	5,500	473.71	5,500	473.71
TOTAL INSURANCE EXPENSES	55,419.34	6,632	(48,787.34)	429,201.09	522,614	93,412.91	529,246	100,044.91
GENERAL & ADMINISTRATIVE								
5505 ACCOUNTING/AUDITS	629.44	150	(479.44)	9,819.74	6,150	(3,669.74)	6,300	(3,519.74)
5510 ANSWERING SERVICE	258.72	334	75.28	3,195.80	3,674	478.20	4,008	812.20
5515 BANK CHARGES	87.79	75	(12.79)	888.18	825	(63.18)	900	11.82
5530 LEGAL-CORPORATE	1,275.00	1,250	(25.00)	6,927.50	13,750	6,822.50	15,000	8,072.50
5535 LEGAL-INDIVIDUAL	1,106.69	500	(606.69)	13,226.84	5,500	(7,726.84)	6,000	(7,226.84)
5540 MANAGEMENT FEE	3,795.00	3,795	0.00	41,745.00	41,745	0.00	45,540	3,795.00
5545 MISC ADMINISTRATIVE	39.98	177	137.02	4,237.48	1,947	(2,290.48)	2,124	(2,113.48)
5550 MEETING EXPENSE	200.00	120	(80.00)	875.00	1,320	445.00	1,440	565.00
5551 MILEAGE EXPENSE	337.20	67	(270.20)	1,231.45	737	(494.45)	804	(427.45)
5554 OFFICE EQUIPMENT	1,434.46	667	(767.46)	5,672.64	7,337	1,664.36	8,004	2,331.36
5555 OFFICE SUPPLIES&PRINTING	36.94	292	255.06	2,007.47	3,212	1,204.53	3,504	1,496.53
5562 POSTAGE	88.83	292	203.17	3,400.71	3,212	(188.71)	3,504	103.29
5565 PERMITS	469.94	616	146.06	6,128.39	9,179	3,050.36	9,632	3,503.36
5570 SALARIES	8,493.76	8,448	(45.76)	92,726.54	92,928	201.46	102,226	9,499.46
5580 UNIFORMS	0.00	125	125.00	976.16	1,375	398.84	1,500	523.84
5586 WEBSITE	0.00	37	37.00	1,352.33	407	(945.33)	444	(908.33)
TOTAL GEN'L & ADMINISTRATIVE	18,253.75	16,945	(1,308.75)	194,411.23	193,298	(1,113.48)	210,930	16,518.52
UTILITIES								
5605 ELECTRICITY	20,619.82	16,920	(3,699.82)	251,802.22	249,134	(2,668.22)	265,833	14,030.78
5610 GAS	2,509.91	2,404	(105.91)	38,199.99	40,193	1,993.01	42,989	4,789.01
5615 WATER & SEWER	26,546.80	15,734	(10,812.80)	253,586.20	213,812	(39,774.20)	229,546	(24,040.20)
5620 TELEPHONE	3,858.64	4,971	1,112.36	30,027.97	54,681	24,653.03	59,652	29,624.03
5625 INTERNET	715.97	820	104.03	4,158.76	9,020	4,861.24	9,840	5,681.24
TOTAL UTILITIES	54,251.14	40,849	(13,402.14)	577,775.14	566,840	(10,935.14)	607,860	30,084.86
TAX EXPENSES								
5710 EMPLOYER FICA	2,692.58	2,915	222.42	48,159.30	32,065	(16,094.30)	35,212	(12,947.30)
5730 UEMPLOYMENT TAX	0.00	0	0.00	612.43	700	87.57	700	87.57
TOTAL TAXES	2,692.58	2,915	222.42	48,771.73	32,765	(16,006.73)	35,912	(12,859.73)
TOTAL OPERATING EXPENSES	234,007.99	160,172	(73,835.99)	2,304,957.74	2,370,329	65,371.01	2,533,939	228,981.01
CAPITAL IMPROVEMENTS								
6010 RESERVES	0.00	270	270.00	0.00	2,970	2,970.00	3,245	3,245.00
6015 A/C & HEATING	0.00	2,855	2,855.00	13,746.25	31,405	17,658.75	34,260	20,513.75
6020 ACCESS DOORS	4,066.95	0	(4,066.95)	4,066.95	0	(4,066.95)	0	(4,066.95)
6032 BALCONY	0.00	3,334	3,334.00	32,159.00	36,674	4,515.00	40,008	7,849.00
6040 BUILDING	0.00	0	0.00	10,704.04	0	(10,704.04)	0	(10,704.04)
6070 DRIVEWAYS	0.00	0	0.00	7,114.00	0	(7,114.00)	0	(7,114.00)
6072 ELECTRICAL	0.00	0	0.00	1,504.42	0	(1,504.42)	0	(1,504.42)
6075 ELEVATORS	0.00	5,834	5,834.00	48,227.11	64,174	15,946.89	70,008	21,780.89
6102 FIRE ALARMS & PREVENTION	0.00	1,517	1,517.00	0.00	16,687	16,687.00	18,204	18,204.00
6117 IRRIGATION	625.00	500	(125.00)	2,550.00	5,500	2,950.00	6,000	3,450.00
6140 POOL	0.00	1,773	1,773.00	31,953.25	19,503	(12,450.25)	21,276	(10,677.25)
6160 PLUMBING	0.00	0	0.00	24,342.98	0	(24,342.98)	0	(24,342.98)
6170 ROOFS	0.00	0	0.00	15,600.00	0	(15,600.00)	0	(15,600.00)
6187 SIDEWALK	0.00	358	358.00	0.00	3,938	3,938.00	4,296	4,296.00
6190 SIGNS	0.00	0	0.00	35,459.68	0	(35,459.68)	0	(35,459.68)

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ACCT	M-T-D ACTUAL	MTD BUDGET	VARIANCE	Y-T-D ACTUAL	Y-T-D BUDGET	VARIANCE	ANNUAL BUDGET	BUDGET REMAINING
TOTAL CAPITAL IMPROVEMENTS	4,691.95	16,441	11,749.05	227,427.68	180,851	(46,576.68)	197,297	(30,130.68)
TOTAL EXPENSES	<u>238,699.94</u>	<u>176,613</u>	<u>(62,086.94)</u>	<u>2,532,385.42</u>	<u>2,551,180</u>	<u>18,794.33</u>	<u>2,731,236</u>	<u>198,850.33</u>
TOTAL EXPENSES	238,699.94	176,613	(62,086.94)	2,532,385.42	2,551,180	18,794.33	2,731,236	198,850.33
NET INCOME/(LOSS)	<u>(4,195.91)</u>	<u>50,990</u>	<u>(55,185.91)</u>	<u>(19,847.56)</u>	<u>(47,547)</u>	<u>27,699.19</u>	<u>0</u>	<u>(19,847.81)</u>